

SAULT STE. MARIE BRIDGE AUTHORITY

BASIC FINANCIAL STATEMENTS

Year Ended December 31, 2020

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Year Ended December 31, 2020

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SAULT STE. MARIE BRIDGE AUTHORITY

INDEPENDENT AUDITOR'S REPORT



ANDERSON, TACKMAN & COMPANY, PLC
CERTIFIED PUBLIC ACCOUNTANTS

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INDEPENDENT AUDITOR'S REPORT

To:
Sault Ste. Marie Bridge Authority
Members and Representatives
Sault Ste. Marie Bridge Authority
Sault Ste. Marie, Michigan

and

Mr. Doug A. Ringler, CPA, CIA
Auditor General
State of Michigan
Lansing, Michigan

Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities and each major fund of the Sault Ste. Marie Bridge Authority as of and for the year ended December 31, 2020, and related notes to the financial statements, which collectively comprise the Authority's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

To:
Sault Ste. Marie Bridge Authority
Members and Representatives

and

Mr. Doug A. Ringler, CPA, CIA
Auditor General

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities and each major fund of the Sault Ste. Marie Bridge Authority, as of December 31, 2020, and the respective changes in financial position, thereof for the year then ended in conformity with accounting principles generally accepted in the United States of America.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion, analysis and budgetary comparison schedule, and State Employee's Retirement System on pages 4 through 13, pages 39 through 42, and page 43 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquires of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquires, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Sault Ste. Marie Bridge Authority's financial statements. The unaudited supplemental information is presented for purposes of additional analysis and is not a required part of the basic financial statement.

The unaudited supplemental information has not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we do not express an opinion or provide any assurance on it.

Other Reporting Required by Government Auditing Standards

In accordance with Government Auditing Standards, we have also issued our report dated May 13, 2021 on our consideration of the Sault Ste. Marie Bridge Authority's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Sault Ste Marie Bridge Authority's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with Government Auditing Standards in considering the Sault Ste. Marie Bridge Authority's internal control over financial reporting and compliance.



Anderson, Tackman & Company, PLC
Certified Public Accountants
Kincheloe, Michigan

May 13, 2021

SAULT STE. MARIE BRIDGE AUTHORITY
MANAGEMENT'S DISCUSSION AND ANALYSIS

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This section of the Authority's financial report presents our discussion and analysis of the Authority's financial performance during the year ended December 31, 2020. Please read it in conjunction with the Authority's financial statements, which follow this section.

FINANCIAL HIGHLIGHTS

The Sault Ste. Marie Bridge Authority (SSMBA) is the international contractual entity created by the Intergovernmental Agreement to set policy and oversee bridge operations. The SSMBA Agreement became effective September 1, 2009.

TRAFFIC

- Total bridge traffic finished 2020 with a total of 340,318 crossings on December 31, 2020. This is a decrease of 1,012,855 crossings, or 74.9% in traffic, as compared to the year ending December 31, 2019.
- In comparison to total traffic, commercial traffic decreased to 79,445 crossings in 2020, an decrease of 10.6%. Total commuter crossings for 2020 were 170,708. Full fare passenger auto crossings decreased 84.3% to 84,973 crossings on December 31, 2020.
- More than 102 million vehicles have crossed the International Bridge since it opened in 1962.

REVENUE & TOLL RATES

- Revaluations of Canadian currency net position on the Authority's year end balance sheet resulted in an unrealized exchange loss of \$6,488.
- The American toll rates are the established benchmark for all bridge tolls. Toll currency equity adjustments to the Canadian rates occurred on April 1, 2020 and October 1, 2020 due to fluctuations in the Canadian dollar.
- Toll revenues were \$3,390,409, an decrease of 52% for the year ending December 31, 2020, as compared the year ended December 31, 2019. This was an decrease of \$3,628,484. This was due to the border closure between the US and Canada to only essential traffic.

EXPENDITURES

- Actual operational expenditures in the Revenue Fund were \$5.39 million, \$711,860 or 11.7% under the final budget.
- Toll department was 13% under approved budgetary amounts. Maintenance costs were 15% under approved budgetary amounts. Administration expenditures were 5% under final budget amounts. Other expenditures were 6% under final budget amounts.
- Capital Assets decreased by 6% to \$17.2 million due to depreciation.
- Bridge maintenance expenditures in the Capital Fund included abutment repairs, planned annual equipment capital outlay, and annual bridge inspection expenditures.
- The engineering inspections of the bridge in 2020 indicated the overall condition of the bridge is good and the structure is well maintained.

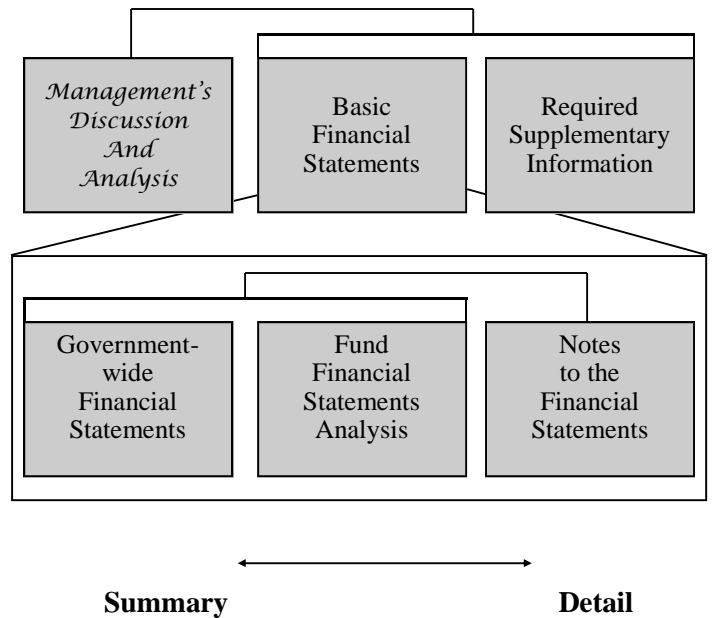
Year Ended December 31, 2020

OVERVIEW OF THE FINANCIAL STATEMENTS

This annual report consists of three parts - management's discussion and analysis (this section), the basic financial statements, and required supplementary information. The basic financial statements include two kinds of statements that present different views of the Authority.

- The first two statements are government-wide financial statements that provide both long-term and short-term information about the Authority's overall financial status.
- The remaining statements are fund financial statements that focus on individual parts of the Authority's government, reporting the Authority's operations in more detail than the government-wide statements.
 - The governmental funds statements tell how general government services like toll collection were financed in the short-term as well as what remains for future spending.

Figure A-1
Required Components of the
Authority's Annual Financial Report



The financial statements also include notes that explain some of the information in the financial statements and provide more detailed data. The statements are followed by a section of required supplementary information that further explains and supports the information in the financial statements. Figure A-1 shows how the required parts of this annual report are arranged and relate to one another. In addition to these required elements, we have included a section with statements that provide details about our governmental funds each of which are added together and presented in single columns in the basic financial statements. Figure A-2 summarizes the major features of the Authority's financial statements. The remainder of this overview section of management's discussion and analysis explains the structure and contents of each of the statements.

Year Ended December 31, 2020

OVERVIEW OF THE FINANCIAL STATEMENTS (Continued)

Figure A-2 Major Features of Authority's Government-wide and Fund Financial Statements		
	Government-wide Statements	Fund Statements Governmental Funds
Scope	Entire Authority government (except fiduciary funds) and the Authority's component units	The activities of the Authority that are not proprietary or fiduciary, such as toll collection, bridge maintenance, and administration
Required financial	<ul style="list-style-type: none"> • Statement of net position • Statement of activities 	<ul style="list-style-type: none"> • Balance sheet • Statement of revenues, expenditures, and changes in fund balance
Accounting basis and Measurements focus	Accrual accounting and economic resources focus	Modified accrual accounting and current financial resources focus
Type of asset/liability information	All assets and liabilities, both financial and capital, and short-term and long-term	Only assets expected to be used up and liabilities that come due during the year or soon thereafter; no capital assets included
Type of inflow/outflow information	All revenues and expenses during year, regardless of when cash is received or paid	Revenues for which cash is received during or soon after the end of the year; expenditures when goods or services have been received and payment is due during the year or soon thereafter

Government-wide Statements

The government-wide statements report information about the Authority as a whole using accounting methods similar to those used by private sector companies. The statement of net position includes all of the government's assets and liabilities. All of the current year's revenues and expenses are accounted for in the statement of activities regardless of when cash is received or paid.

The two government-wide statements report the Authority's net position and how they have changed. Net position – the difference between the Authority's assets and liabilities – is one way to measure the Authority's financial health, or position.

Over time, increases or decreases in the Authority's net

position are an indicator of whether its financial health is improving or deteriorating, respectively.

To assess the overall health of the Authority you need to consider additional non-financial factors such as changes in the bridge traffic and the condition of the International Bridge.

The government-wide financial statements of the Authority are:

- Governmental activities – Most of the Authority's basic services are included here, such as toll collection, bridge maintenance and general administration. Toll collection, lease and rental revenues finance most of these activities.

Year Ended December 31, 2020

OVERVIEW OF THE FINANCIAL STATEMENTS (Continued)

Fund Financial Statements

The fund financial statements provide more detailed information about the Authority's most significant funds-not the Authority as a whole. Funds are accounting devices that the Authority uses to keep track of specific sources of funding and spending for particular purposes.

- Some funds are required by State law and by bond covenants.
- The Sault Ste. Marie Bridge Authority Board establishes other funds to control and manage money for particular purposes (like the Capital Fund).
- Governmental funds – All of the Authority's basic services are included in governmental funds, which focus on (1) how much cash and other financial assets that can readily be converted to cash flow in and out and (2) the balances left at year-end that are available for spending. Consequently, the governmental funds statements provide a detailed short-term view that helps you determine whether there are more or fewer financial resources that can be spent in the near future to finance the Authority's programs. Because this information does not encompass the additional long-term focus of the government-wide statements, we provide additional information at the bottom of the governmental funds statement, or on the subsequent page, that explains the relationship (or differences) between them.

SAULT STE. MARIE BRIDGE AUTHORITY
MANAGEMENT'S DISCUSSION AND ANALYSIS

Year Ended December 31, 2020

FINANCIAL ANALYSIS OF THE AUTHORITY AS A WHOLE

Net position. The Authority's combined assets decreased to \$20.6 million for the year ended December 31, 2020. (See Table A-1.)

Table A-1
 Authority's Net Position
(in thousands of dollars)

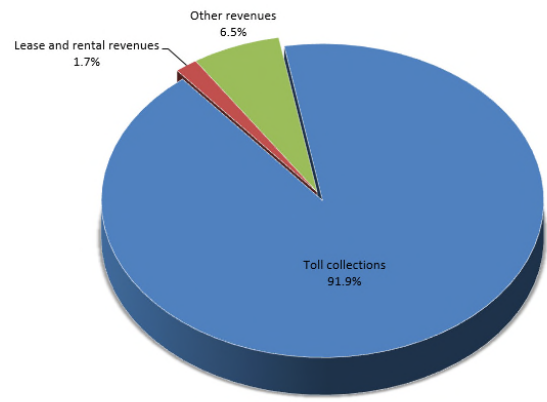
	<u>Governmental Activities</u>		Total
			Percentage
	<u>2019</u>	<u>2020</u>	<u>2019-2020</u>
Current assets	\$ 4,905.5	\$ 3,397.9	(30.7)%
Capital assets	<u>18,342.1</u>	<u>17,241.7</u>	<u>(6.0)%</u>
Total assets	<u>23,247.6</u>	<u>20,639.6</u>	<u>(11.2)%</u>
Deferred outflows	1,442.8	1,803.4	1.8%
Current liabilities	513.6	646.9	25.9%
Long-term liabilities	251.1	244.0	(2.8)%
Net pension liability	4,325.1	4,627.4	7.0%
Net OPEB Liability	<u>5,690.4</u>	<u>5,476.6</u>	<u>(3.8)%</u>
Total liabilities	<u>10,780.2</u>	<u>10,994.9</u>	<u>2.0%</u>
Deferred inflows	1,098.9	1,391.2	
Net position			
Net investment in capital assets	18,342.1	17,241.6	(6.0)%
Restricted	2,723.6	2,180.2	(18.3)%
Unrestricted	<u>(8,254.6)</u>	<u>(9,364.9)</u>	<u>(13.5)%</u>
Total net position	<u>12,811.2</u>	<u>10,056.9</u>	<u>(21.2)%</u>

Net position of the Authority's governmental activities decreased 21.5 percent to \$10.1 million. Restricted assets are \$2.2 million and \$17.2 million are invested in capital assets (buildings, bridge, and so on). Unrestricted is \$9.4 million due to the change in accounting principle and re-statement for net pension liability in 2015.

Changes in net position. The Authority's total revenues decreased to \$3.7 million. (See Table A-2.) A majority of the Authority's revenue (91%) comes from toll collections. Interest, lease and rental revenues accounted for 9% of the Authority's revenue (See Figure A-3).

The total cost of all primary activities decreased 17.4 percent for the year of activity. The Authority's expenses cover toll collection, bridge maintenance, administration and other expenses. (See Figure A-4.)

Figure A-3
Authority
Revenue for the Year Ended
December 31, 2020



SAULT STE. MARIE BRIDGE AUTHORITY
MANAGEMENT'S DISCUSSION AND ANALYSIS

Year Ended December 31, 2020

Governmental Activities

Revenues for the Authority's governmental activities decreased 53.2%, while total expenses decreased 17.4% for the year ended December 31, 2020.

Table A-2
Changes in Authority's Net Position
(in thousands of dollars)

	<u>Governmental Activities</u>		Total Percentage Change
	<u>2019</u>	<u>2020</u>	<u>2019-2020</u>
Revenues			
Charges for services	7,890.6	3,690.5	(53.2)%
Total Revenues	<u>7,890.6</u>	<u>3,690.5</u>	<u>(53.2)%</u>
Expenses			
Toll collections	2,157.0	1,680.2	(22.1)%
Bridge maintenance	5,038.3	4,369.2	(13.3)%
Administration	619.6	515.8	(16.8)%
Other expense	670.6	446.5	(33.1)%
Total Expenses	<u>8,485.5</u>	<u>7,011.7</u>	<u>(17.4)%</u>
Excess (deficiency)	(594.9)	(3,321.1)	458.2%
General revenue:			
Exchange gain (loss)	87.8	(6.5)	(170.2)%
Interest revenue	44.6	21.8	(51.2)%
Change in net position	<u>(462.5)</u>	<u>(3,305.8)</u>	<u>614.7%</u>
Beginning net position	<u>13,273.7</u>	<u>12,811.2</u>	<u>(3.6)%</u>
Restatement of beginning equity	0	551.5	(100.0)%
Ending net position	<u>12,811.3</u>	<u>10,056.9</u>	<u>(21.2)%</u>

SAULT STE. MARIE BRIDGE AUTHORITY
MANAGEMENT'S DISCUSSION AND ANALYSIS

Year Ended December 31, 2020

**FINANCIAL ANALYSIS OF THE
AUTHORITY'S FUNDS**

As the Authority completed the year ended December 31, 2020 its governmental funds reported an decrease in combined fund balance from \$1.7 to (\$2.2) million, a combined fund balance decrease of 228.6%. The primary reason for the increase in fund balance is highlighted in the financial analysis of the Authority.

Functional Revenues are comprised of toll collections, leases, and rental revenues. These revenues are then allocated proportionally by bridge maintenance and toll collection expenses.

Table A-3 and the narrative that follows consider the operations of governmental-type activities.

**Figure A-4
Authority
Functional Expenses for the Year Ended
December 31, 2020**

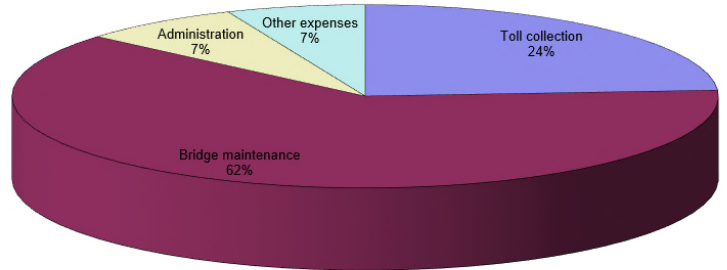


Table A-3
Changes in Authority's Fund Balance
(in thousands of dollars)

	<u>Governmental Funds</u>		Total Percentage Change
	<u>2019</u>	<u>2020</u>	<u>2019-2020</u>
Revenues			
Toll collections	7,018.9	3,390.4	(51.7)%
Lease and rental revenues	357.5	61.2	(82.9)%
Interest revenues	44.9	21.8	(51.1)%
Other revenues	514.2	239.0	(53.5)%
Exchange gain	87.8	-	(100)%
Total Revenues	<u>8,023.3</u>	<u>3,712.4</u>	<u>(53.7)%</u>
Expenditures			
Toll collections	1,823.7	1,667.7	(8.6)%
Bridge maintenance	3,401.9	3,276.3	(3.7)%
Administration	524.8	507.1	(3.4)%
Other expenditures	569.8	444.8	(21.6)%
Exchange Loss	-	6.4	100%
Total Expenditures	<u>6,230.2</u>	<u>5,902.3</u>	<u>(6.6)%</u>
Increase (decrease) in fund balance	<u>1,793.1</u>	<u>(2,189.9)</u>	<u>(228.6)%</u>

Year Ended December 31, 2020

Governmental Fund Revenues and Expenditures

Revenues for the bridge decreased by 53.7% and expenditures for the Authority's governmental funds decreased by 71%. In 2020 the Authority saw an overall decrease in the change in fund balance of 222%.

BUDGETARY HIGHLIGHTS

Final budgets were approved for the year ending December 31, 2020.

REVENUE FUND

- Revenue fund, after budget amendments, resulted in actual revenues of \$3,709,973 which is \$4,697,125 or 56% under than the final approved budget, including inter-fund transfers.
- Toll revenues in the revenue fund were \$3,390,409 million and \$4,493,107, or 43% under the budget year toll revenue.
- Toll collection expenditures of \$1,667,720 at year end were \$236,115, or 13% below approved budgetary amounts.
- Maintenance costs of \$2,257,849 were \$393,758, or 15% below approved budgetary amounts.
- Administration expenditures of \$506,845 were \$25,936 or 5% below final budget amounts.
- Other expenditures of \$967,026 were \$56,051, or 5% under approved budgetary amounts, including inter-fund transfers.

CAPITAL FUNDS

- Capital fund, after budget amendments, resulted in expenditures of \$1,408,631, which was \$344,805 or 26% over the final approved budget for the year ending December 31, 2020.

The detailed budgetary comparison schedules for the revenue and capital fund are found in the required supplementary information on page 39-42.

LONG-TERM DEBT

At year-end, the Authority had \$244,045 in outstanding long-term liabilities. This represents a decrease of 2.8% percent over the year ending December 31, 2019. More detailed information about the Authority's long-term liabilities is presented in compensated absences, Note H in the notes to financial statements.

SAULT STE. MARIE BRIDGE AUTHORITY

MANAGEMENT’S DISCUSSION AND ANALYSIS

Year Ended December 31, 2020

CAPITAL ASSETS

At the year ending December 31, 2020, the Authority had invested \$17.2 million in a broad range of capital assets, including land, machinery and equipment, buildings, bridge, vehicles, and bridge security enhancements. (See Table A-4.) This amount presents a net decrease (including additions, deductions, and accumulated depreciation) of \$1,100,491 for the year ended December 31, 2020. More detailed information about the Authority’s capital assets is presented in Note D to the financial statements.

Table A-4
 Authority’s Capital Assets
(net of depreciation, in thousands of dollars)

	<u>Governmental Activities</u>		Total Percentage Change
	<u>2019</u>	<u>2020</u>	<u>2019-2020</u>
	Bridge	5,731.8	4,919.3
Bridge lights	26.6	24.2	(9)%
Buildings	9,119.0	8,687.4	(4.7)%
Machinery and equipment	272.5	538.8	97.8%
Land	1,965.5	1,965.5	0%
Land improvements	-	-	-
Office equipment	883.1	860.1	(2.6)%
Vehicles	302.3	237.3	(21.5)%
Security system	41.4	9.0	(78.3)%
Totals	<u>\$ 18,342.2</u>	<u>\$17,241.6</u>	<u>(6.0)%</u>

ECONOMIC FACTORS AND NEXT YEAR’S BUDGETS AND RATES

Sault Ste. Marie, Ontario had a population of 73,368 (based upon 2016 data), as compared to Sault Ste. Marie, Michigan with a population of 14,144 (based upon 2010 census data). The disproportionate population in the Sault Ste. Marie communities contribute more than two times more Canadian bridge traffic as compared to U.S. traffic, as can be viewed in the supplemental information provided on page 46. Combined with weakening of the buying power of the Canadian dollar in the United States for most of 2018, there has been a negative impact on the earned toll revenue, as recorded by the Authority. The changes in Canadian dollar valuation also impact the equity of Canadian held funds.

Fluctuations in commercial traffic also result in significant changes to toll revenue, as commercial traffic represents, on average, 6.3% of total bridge traffic, but provides 37.7% of bridge toll revenue. These indicators were taken into account when adopting budgetary amendments in the Revenue (General) fund budget for 2021.

Year Ended December 31, 2020

CONTACTING THE AUTHORITY'S FINANCIAL MANAGEMENT

This financial report is designed to provide our citizens, bridge users, and investors and creditors with a general overview of the Authority's finances and to demonstrate the Authority's accountability for the money it receives. If you have questions about this report or need additional financial information, contact the International Bridge Administration Office, 934 Bridge Plaza, Sault Ste. Marie, MI. 49783, or International Bridge Administration, 121 Huron St., Sault Ste. Marie, ON P6A 1R3.

SAULT STE. MARIE BRIDGE AUTHORITY

BASIC FINANCIAL STATEMENTS

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SAULT STE. MARIE BRIDGE AUTHORITY**STATEMENT OF NET POSITION**

For the Year Ending December 31, 2020

	Primary Government Governmental Activities 2020
ASSETS	
Current assets:	
Cash and cash equivalents	\$ 1,188,249
Investments	2,048,963
Receivables (net)	68,270
Prepaid expense	52,529
Inventory	39,879
	<hr/>
Total current assets	3,397,890
	<hr/>
Non-current assets:	
Capital assets (Note D):	
International bridge (net)	4,919,316
Bridge lights (net)	24,204
Buildings (net)	8,687,372
Machinery and equipment (net)	538,849
Land	1,965,530
Office equipment (net)	860,059
Vehicles (net)	237,318
Security system (net)	9,004
	<hr/>
Total non-current assets	17,241,652
	<hr/>
Total assets	\$ 20,639,542
	<hr/> <hr/>
Deferred Outflows of Resources - Deferred outflows related to pensions (Note L)	\$ 419,766
	<hr/>
Deferred Outflows of Resources - Deferred outflows related to OPEB (Note M)	\$ 1,383,660
	<hr/>
Total assets and deferred outflows of resources	\$ 22,442,968
	<hr/> <hr/>

SAULT STE. MARIE BRIDGE AUTHORITY**STATEMENT OF NET POSITION**

For the Year Ending December 31, 2020

	Primary Government Governmental Activities 2020
LIABILITIES	
Current liabilities:	
Accounts Payable	\$ 24,266
Accrued payroll and related liabilities	293,457
Unearned revenue	329,141
	<hr/>
Total current liabilities	646,864
	<hr/>
Non-current liabilities:	
Accrued compensated absences	244,045
Net Pension Liability	4,627,407
Net OPEB Liability	5,476,616
	<hr/>
Total non-current liabilities	10,348,068
	<hr/>
Total liabilities	10,994,932
	<hr/>
Deferred Inflows of Resources - Deferred inflows related to pensions (Note L)	\$ 191,371
	<hr/>
Deferred Inflows of Resources - Deferred inflows related to OPEB (Note L)	\$ 1,199,786
	<hr/>
NET POSITION	
Net investment in capital assets	17,241,652
Restricted for:	
Restricted	2,180,171
Unrestricted	(9,364,944)
	<hr/>
Total net position	10,056,879
	<hr/>
Total liabilities, deferred inflows and net position	\$ 22,442,968
	<hr/> <hr/>

SAULT STE. MARIE BRIDGE AUTHORITY**STATEMENT OF ACTIVITIES**

For the Year Ending December 31, 2020

	Primary Government Governmental Activities 2020
EXPENSES	
Toll collection	\$ 1,680,259
Bridge maintenance	4,369,180
Administration	515,767
Other expenses	446,475
Total operating expenses	<u>7,011,681</u>
REVENUES	
Charges for services:	
Toll collection	\$ 1,025,066
Bridge maintenance	2,665,481
Total charges for services	<u>3,690,547</u>
Total revenues	<u>3,690,547</u>
Income from operations	<u>(3,321,134)</u>
General revenues and other changes in net position:	
Interest revenues	21,801
Exchange gain (loss)	(6,488)
Total general revenues and other changes in net position	<u>15,313</u>
Change in net position	(3,305,821)
Net position - beginning	<u>12,811,196</u>
Prior Period Adjustment	<u>551,504</u>
Net position - ending	<u>\$ 10,056,879</u>

SAULT STE. MARIE BRIDGE AUTHORITY

BALANCE SHEET
GOVERNMENTAL FUNDS

For the Year Ending December 31, 2020

	Revenue Fund	Capital Fund	MDOT Capital Fund	FBCL Capital Fund	Total
ASSETS					
Cash and cash equivalents	\$ 1,141,959	\$ 46,290	\$ -	\$ -	\$ 1,188,249
Investments	2,047,688	1,275	-	-	2,048,963
Receivables (net)	62,620	5,650	-	-	68,270
Due from other funds	-	-	2,171,535	-	2,171,535
Prepaid expense	44,652	7,877	-	-	52,529
Inventory	9,215	30,664	-	-	39,879
TOTAL ASSETS	\$ 3,306,134	\$ 91,756	\$ 2,171,535	\$ -	\$ 5,569,425
<u>LIABILITIES AND FUND BALANCES</u>					
LIABILITIES					
Accounts payable	\$ 24,266	\$ -	\$ -	\$ -	\$ 24,266
Accrued payroll and related liabilities	293,457	-	-	-	293,457
Due to other funds	2,171,535	-	-	-	2,171,535
Unearned revenue	329,141	-	-	-	329,141
TOTAL LIABILITIES	2,818,399	-	-	-	2,818,399
FUND BALANCES					
Nonspendable	53,867	38,541	-	-	92,408
Restricted	-	8,637	2,171,535	-	2,180,172
Assigned	-	44,578	-	-	44,578
Unassigned	433,868	-	-	-	433,868
TOTAL FUND BALANCES	487,735	91,756	2,171,535	-	2,751,026
TOTAL LIABILITIES AND FUND BALANCES	\$ 3,306,134	\$ 91,756	\$ 2,171,535	\$ -	\$ 5,569,425

SAULT STE. MARIE BRIDGE AUTHORITY
 RECONCILIATION OF THE GOVERNMENTAL FUNDS BALANCE SHEET
 TO THE STATEMENT OF NET POSITION
 For the Year Ending December 31, 2020

Total fund balances - governmental funds \$ 2,751,026

Amount reported for governmental activities in the statement of net position
 different because:

Capital assets used in governmental activities are not financial resources and
 therefore are not reported in the funds. These assets consist of:

Land	\$	1,965,530	
Infrastructure assets - bridge		27,104,314	
Other capital assets (net)		17,446,760	
Accumulated depreciation		<u>(29,274,953)</u>	
Total capital assets	\$		17,241,652

Deferred outflows of resources not reported in the funds:

Deferred Outflows (OPEB)		1,383,660	
Deferred Outflows (Pension)		<u>419,766</u>	
	\$		1,803,426

Some liabilities are not due and payable in the current period and therefore are
 not reported in the funds. Those liabilities consist of:

Compensated absences		(244,045)	
Net OPEB Liability		(5,476,616)	
Net Pension Liability		<u>(4,627,407)</u>	
Total long-term liabilities	\$		(10,348,068)

Deferred inflows of resources not reported in the funds:

Deferred Inflows (Pension)		(191,371)	
Deferred Inflows (OPEB)		(1,199,786)	
Total other items	\$		<u>(1,391,157)</u>

Net assets of governmental activities \$ 10,056,879

SAULT STE. MARIE BRIDGE AUTHORITY

STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE
GOVERNMENTAL FUNDS

For the Year Ending December 31, 2020

	Revenue Fund	Capital Fund	MDOT Capital Fund	FBCL Capital Fund	Total
REVENUES:					
Toll collections	\$ 3,390,409	\$ -	\$ -	\$ -	\$ 3,390,409
Lease and rental revenues	61,152	-	-	-	61,152
Interest revenues	21,727	74	-	-	21,801
Other revenues	236,685	2,301	-	-	238,986
Total Revenues	3,709,973	2,375	-	-	3,712,348
EXPENDITURES:					
Current operations					
Toll collection	1,667,720	-	-	-	1,667,720
Bridge maintenance	2,257,849	1,018,474	-	-	3,276,323
Administration	506,845	273	-	-	507,118
Other expenditures	447,046	-	-	-	447,046
Exchange loss	6,488	-	-	-	6,488
Total Expenditures	4,885,948	1,018,747	-	-	5,904,695
Excess (deficiency) of revenues over expenditures	(1,175,975)	(1,016,372)	-	-	(2,192,347)
OTHER FINANCING SOURCES (USES)					
Transfers in	889,550	764,229	638,813	-	2,292,592
Transfers out	(1,403,042)	(389,884)	(266,907)	(232,759)	(2,292,592)
Total other financing sources (uses)	(513,492)	374,345	371,906	(232,759)	-
Net change in fund balances	(1,689,467)	(642,027)	371,906	(232,759)	(2,192,347)
Fund Balance-Beginning	1,625,698	733,783	1,799,629	232,759	4,391,869
Prior Period Adjustment	551,504	-	-	-	551,504
Fund Balance-Ending	\$ 487,735	\$ 91,756	\$ 2,171,535	\$ -	\$ 2,751,026

SAULT STE. MARIE BRIDGE AUTHORITY
 RECONCILIATION OF THE GOVERNMENTAL FUNDS STATEMENT OF
 REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES
 TO THE STATEMENT OF ACTIVITIES
 For the Year Ending December 31, 2020

Total net change in fund balances - governmental funds \$ (2,192,347)

Amounts reported for governmental activities in the statement of activities are different because:

Capital outlays are reported in governmental funds as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives, as depreciation expense.

Depreciation and loss on disposal	\$	(1,499,243)
Capital Outlay		<u>398,750</u>

This is the amount by which depreciation expense exceeds capital outlays in the period. (1,100,493)

Governmental funds report pension contributions as expenditures. However, in the statement of activities, the cost of pension benefits earned net of employee contributions is reported as pension expense (19,997)

In the statement of activities, certain operating expenses, compensated absences (sick pay and vacations) are measured by the amounts earned during the year. In the governmental funds, however, expenditures for these items are measured by the amount of financial resources used (essentially, the amounts actually paid). This year the net of the sick and vacation earned and used which must be added from the net fund balance of the governmental funds. 7,016

Change in net assets of governmental activities \$ (3,305,821)

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SAULT STE. MARIE BRIDGE AUTHORITY

NOTES TO FINANCIAL STATEMENTS

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Year Ended December 31, 2020

NOTE A SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The accounting policies of the Sault Ste. Marie Bridge Authority, Michigan (the “Authority”) conform to generally accepted accounting principles as applicable to governmental units. The following is a summary of the significant accounting policies:

In June 1999, the GASB issued Statement No. 34, Basic Financial Statements – and Management’s Discussion and Analysis – for State and Local Governments. Certain significant changes in the Statement include the following:

- A Management Discussion and Analysis (MD&A) section providing an analysis of the Authority’s overall financial position and results of operations.
- Financial statements prepared using full accrual accounting for all of the Authority’s activities, including infrastructure (roads, bridges, etc.).
- A change in the fund financial statements to focus on the major funds.

1. Reporting Entity

An agency and instrumentality of the State of Michigan created in 1935 by Section 2, Act No. 237, P.A. of 1935 (Section 254, 202, Compiled Laws of 1948). By virtue of Act No. 99, P.A. 1954, as amended, the Authority is empowered to construct, maintain and operate a bridge project from the Upper Peninsula of Michigan to the Province of Ontario, Canada, to acquire necessary real and personal property, to exercise power of condemnation, to issue revenue bonds, payable solely from tolls and other revenues, and to charge and collect tolls and other charges for use of such projects. Congressional authority is provided by an Act of Congress as reenacted and approved September 21, 1959. Canadian authorization derives from an assignment and agreement dated January 15, 1960 between the Authority and St. Mary’s River Bridge Co., a Canadian corporation, whereby the Authority succeeded to all the rights, powers, etc. of the corporation.

The International Bridge Authority tendered the last payment on its 1960 Series B 6% Secondary Pledge Revenue Bonds on September 1, 2000. Previous agreements and legislation mandated that upon this last payment ownership of the respective sides of the International Bridge would revert to the Michigan Department of Transportation (“MDOT”) and the Federal Bridge Corporation Ltd. (“FBCL”). As a result, the International Bridge Authority ceased to exist as an

entity on September 1, 2000. To effectuate a seamless transition in bridge operation and maintenance, these parties entered into an intergovernmental agreement that created the Sault Ste. Marie Bridge Authority (“SSMBA”) and International Bridge Administration (“IBA”) and established the powers and responsibilities of each. The agreement was authorized by Michigan legislation passed in May 2000 that amends original legislation passed by Michigan Public Act 99 of 1954.

The SSMBA is the international contractual entity created by the agreement to set policy and oversee bridge operations. It has eight members, four from Michigan (appointed by the Governor) and four from Canada. The IBA is an administrative entity within the MDOT created to carry out the policy decisions of the SSMBA, and, under the direction and supervision of the MDOT, to enter into contracts and manage and operate the bridge on a daily basis.

The Agreement became effective September 1, 2009 and renewed on September 30, 2017, and is automatically renewed for successive ten-year periods thereafter unless, one (1) year prior to the renewal date, an Owner gives written notice to the other Owner that it elects not to renew the Agreement. The Agreement is subject to written notice of cancellation upon one (1) year written notice by MDOT or the FBCL.

Year Ended December 31, 2020

NOTE A SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)**2. Basis of Presentation – Government-Wide Financial Statements**

The statement of net position and the statement of activities are prepared using the economic resources measurement focus and the accrual basis of accounting. Revenues, expenses, gains, losses, assets, and liabilities resulting from exchange and exchange-like transactions are recognized when the exchange takes place. Revenues, expenses, gains, losses, assets, and liabilities resulting from non-exchange are recognized in accordance with Governmental Accounting Standards Board Statement 33.

The statement of net position and the statement of activities display information about the Authority as a whole. The statements include all funds of the primary government.

The statement of net position and the statement of activities are presented to distinguish between governmental and business type activities of the Authority. Governmental activities are financed through taxes, intergovernmental revenues, and other nonexchange revenues. These activities are reported in governmental funds. Business type activities are financed by fees charged to external parties for goods or services. The Authority does not have business type activities.

Capital assets are reported in the government-wide statements at historical cost. Capital assets include land, improvements to land, buildings, building improvements, vehicles, machinery and equipment, infrastructure and all other tangible or intangible assets that are used in operations and have initial useful lives beyond a single reporting period. Infrastructure assets are long-lived capital assets that normally can be preserved for a significantly greater number of years than most capital assets.

Capital assets that are depreciated are reported net of accumulated depreciation in the statement of net position. Capital assets that are not depreciated, such as land, are reported separately.

Capital assets are depreciated over their estimated useful lives. Depreciation expense is reported in the statement of activities by allocating the net cost over

the estimated useful life of the asset. Assets are depreciated on an individual basis for equipment and buildings.

The government-wide focus is more on the sustainability of the Authority as an entity and the change in the Authority's net position resulting from the current year's activities.

3. Basic Financial Statements – Fund Financial Statements

The financial transactions of the Authority are reported in individual funds in the fund financial statements. Each fund is accounted for by providing a separate set of self-balancing accounts that is comprised of its assets, liabilities, reserves, fund equity, revenues and expenditures/expenses. The various funds are reported by generic classification within the financial statements.

The following fund type is used by the Authority:

Governmental Fund

The focus of the governmental fund measurement (in the fund statements) is upon determination of financial position and changes in financial position (sources, uses, and balances of financial resources) rather than upon net income. The following is a description of the major governmental funds of the Authority:

The Revenue fund is the general operating fund of the Authority. It is used to account for all financial resources except those required to be accounted for in another fund.

The Capital Projects Fund (Capital Fund) is used to account for financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by business-type/proprietary funds).

NOTE A SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

The MDOT and FBCL Capital Funds are used to account for the equity for the “Owner’s Reserve Account”, as defined by the Intergovernmental Agreement Article IV, section 9.

The emphasis in fund financial statements is on the major funds in either the governmental or business-type activities categories. Non major funds by category are summarized into a single column. GASB 34 sets forth minimum criteria (percentage of the assets, liabilities, equity, revenues or expenditures/expenses of either fund category of the governmental and enterprise combined) for the determination of major funds. The Authority selected the Revenue, Capital, and MDOT Capital Fund and FBCL Capital Fund as Major Funds.

4. Measurement Focus and Basis of Accounting

Basis of accounting refers to the point at which revenues or expenditures/expenses are recognized in the accounts and reported in the financial statements. It relates to the timing of the measurements made regardless of the measurement focus applied.

Accrual

The governmental activities in the government-wide financial statements are presented on the accrual basis of accounting. Revenues are recognized when earned and expenses are recognized when incurred.

Restricted and Unrestricted Resources

When both restricted and unrestricted resources are available for use, it is the Authority’s policy to use restricted resources first, then unrestricted resources as needed.

Capital Assets

Capital assets purchased or acquired are capitalized at historical cost or estimated historical cost. Donated fixed assets are valued at their estimated fair market value on the date received. Capital assets are defined by the Authority as assets with an initial cost of more than \$5,000 and an estimated useful life in excess of two years.

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend asset lives are not capitalized. Improvements are capitalized and depreciated over the remaining useful lives

of the related capital assets.

Depreciation on all assets is provided on the straight-line basis over the estimated useful lives as follows:

Bridge	60 years
Bridge enhancements	20 years
Bridge lights	5-25 years
Buildings	20-60 years
Machinery and equipment	5-20 years
Land improvements	20 years

Assets, Liabilities, Deferred Outflows/Inflows of Resources and Net Position/Fund Balance

Deferred Outflows of Resources

In addition to assets, the statement of net position will sometimes report a separate section for deferred outflows of resources. This separate financial statement element, deferred outflows of resources, represents a consumption of net position that applies to a future period(s) and so will not be recognized as an outflow of resources (expense/expenditure) until then. There were deferred outflows related to pensions in the amount of \$1,383,660. There were also deferred outflows related to OPEB in the amount of \$419,766.

Deferred Inflows of Resources

In addition to liabilities, the statement of net position and governmental funds balance sheet will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, deferred inflows of resources, represents an acquisition of net position that applies to a future period(s) and so will not be recognized as an inflow of resources (revenue) until that time. There were deferred inflows related to OPEB in the amount of \$191,371 and the deferred inflows related to pensions were in the amount of \$1,199,786.

Year Ended December 31, 2020

NOTE A SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)**Compensated Absences**

The Authority accrues vested or accumulated sick and vacation leave when earned by the employee. The non-current portion (that is the amount not expected to be liquidated with expendable available financial resources) for governmental funds is maintained separately and represents a reconciling item between fund and government-wide presentations.

Modified Accrual

The governmental funds financial statements are presented on the modified accrual basis of accounting. Under the modified accrual basis of accounting, revenues are recorded when susceptible to accrual; i.e., both measurable and available. "Available" means collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period. Expenditures are generally recognized under the modified accrual basis of accounting when the related liability is incurred. The exception to this general rule is that principal and interest on general obligation long-term debt is recognized when due.

The Authority reports deferred inflows of resources on its governmental funds balance sheet. A governmental fund recognizes revenues in the accounting period the revenues become both measurable and available to finance expenditures of the fiscal period. Per GASB 65, paragraph 30, when an asset is recorded in a governmental fund but the revenue is not available, deferred inflows of resources are reported in the governmental fund financial statements until such time the revenue becomes available. In subsequent periods, when both revenue recognition criteria are met, or when the government has a legal claim to the resources, the liability for the deferred inflow is removed from the balance sheet and revenue is recognized.

Cash, Cash Equivalents and Investments

Cash and cash equivalents are considered to be cash on hand, demand deposits and short-term investments with a maturity of three months or less when acquired. All deposits and investments are carried at cost. Investments are reported at fair value, based on quoted market prices. Deposits are reported at cost.

Interfund Transfers

During the course of normal operations, the Authority has numerous transactions between funds, including expenditures and transfers of resources to construct assets and service debt. The accompanying financial statements generally reflect such transactions as operating transfers.

Prepaid Items

Payments made to vendors for services that will benefit future periods are recorded as prepaid items. All other payments made to vendors for services that will not benefit future periods are recorded as expenditures. These payments do not have a material effect on the financial statements.

Annual Budget

The Authority adopts an annual budget each year for expenditures applicable to the Revenue (General) Fund and the Capital Fund. The operating budget includes proposed expenditures and the means of financing them is stated on a basis consistent with U.S. generally accepted accounting principles (GAAP). Budgets lapse at fiscal year end.

Use of Estimates

The preparation of financial statements in conformity with U.S. generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets, deferred outflows, liabilities, and deferred inflows and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from those estimates.

Year Ended December 31, 2020

NOTE B CASH & CASH EQUIVALENTS

The balance sheet accounts and types of cash items are presented below:

Cash and cash equivalents - unrestricted	1,188,249
TOTALS	\$ 1,188,249
Imprest	\$130
Change Fund	\$7,522
Savings and checking	\$1,180,597
TOTALS	\$ 1,188,249

NOTE C INVESTMENTS

Statutory Authority: An act (PA 152) to amend 1943 PA 20, entitled “An act relative to the investment of funds of public corporations of the state; and to validate certain investments,” by amending section 1 (MCL 129.91), as amended by 2009 PA 21.

Except as provided in section 5, the governing body by resolution may authorize its investment officer to invest the funds of that public corporation in one or more of the following:

- a. Bonds, securities, and other obligations of the United States or an agency or instrumentality of the United States.
- b. Certificates of deposit, savings accounts, or depository receipts of a financial institution, but only if the financial institution complies with subsection (2); certificates of deposit obtained through a financial institution as provided in subsection (5); or deposit accounts of a financial institution as provided in subsection (6).
- c. Commercial paper rated at the time of purchase within the two highest classifications established by not less than two standard rating services and matures not more than 270 days after the date of purchase.
- d. Repurchase agreements consisting of instruments listed in subdivision (a).
- e. Bankers’ acceptances of United States banks.
- f. Obligations of this state or any of its political subdivisions that at the time of purchase are rated as invest-

ment grade by not less than one standard rating service.

- g. Mutual funds registered under the investment company act of 1940, 15 USC 80a-1 to 80a-64, with authority to purchase only investment vehicles that are legal for direct investment by a public corporation. However, a mutual fund is not disqualified as a permissible investment solely by reason of any of the following:
 - i) The purchase of securities on a when-issued or delayed delivery basis.
 - ii) The ability to lend portfolio securities as long as the mutual fund receives collateral at all times equal to at least 100% of the value of the securities loaned.
 - iii) The limited ability to borrow and pledge a like portion of the portfolio’s assets for temporary or emergency purposes.
- h. Obligations described in subdivisions (a) through (g) if purchased through an interlocal agreement under the urban cooperation act of 1967, 1967 (Ex Sess) PA 7, MCL 124.501 to 124.512.
- i. Investment pools organized under the surplus funds investment pool act, 1982 PA 367, MCL 129.111 to 129.118.
- j. The investment pools organized under the local government investment pool act, 1985 PA 121, MCL 129.141 to 129.150.

Year Ended December 31, 2020

NOTE C INVESTMENTS (continued)

	<u>Fair Value</u>	<u>Less Than 1 Year</u>	<u>Years 1 - 5</u>	<u>Years 6 - 10</u>	<u>More Than 10 Years</u>
Investments					
RBC Guaranteed Investment Certificate (GIC)	\$ 2,048,963	\$ 2,048,963	\$ -	\$ -	\$ -
Total Investments	<u>\$ 2,048,963</u>	<u>\$ 2,048,963</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

As reported on the Statement
of Net Position

Investments	<u>\$ 2,048,963</u>
Total Investments	<u>\$ 2,048,963</u>

Interest rate risk. The Authority does not have a formal investment policy that limits investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates.

Credit risk. State law limits investments in commercial paper, corporate bonds, and mutual bonds to the top two ratings issued by nationally recognized statistical rating organizations. The Authority has an investment policy that further limits its investment choices.

Custodial credit risk. Investment, custodial credit risk is the risk that in the event of the failure of the counterparty, the Authority will not be able to recover the value of its investments or securities that are in the possession of an outside party. Of the Authority's \$2,048,963 investments, \$2,048,963 are in the name of the Authority.

Custodial deposit credit risk. Custodial deposit credit risk is the risk that in the event of a bank failure, the Authority's deposits may not be returned. State law does not require and the Authority does not have a policy for deposit custodial credit risk. As of December 31, \$857,474 of the Authority's bank balance was exposed to credit risk because it was uninsured and uncollateralized.

Foreign Currency Risk. These deposits are in a financial institution located in Ontario, Canada in varying amounts. All accounts are in the name of the Authority and specific funds. Interest is recorded in the month in which it is earned.

Cash and cash equivalents include cash deposited in a foreign (Canadian) financial institution. These deposits amount to \$474,153 (CAN) (\$360,164 U.S.) in its Canadian account and \$1,339,257 in its American account at the year ended December 31, 2020. These deposits are covered by Canadian depository insurance in the amount of \$75,920 (U.S.) (\$100,000 CAN), and Federal depository insurance in the amount of \$94,750.

Fair value measurement. The authority categorizes its fair value measurements within the fair value hierarchy established by generally accepted accounting principles. The hierarchy is based on the valuation inputs used to measure the fair value of the asset. Level 1 inputs are quoted prices in active markets for identical assets; Level 2 inputs are significant other observable inputs; Level 3 inputs are significant unobservable inputs. Investments that are measured at fair value using the net asset value per share (or equivalent) as a practical expedient are not classified in the fair value hierarchy below.

Year Ended December 31, 2020

NOTE C INVESTMENTS (continued)

In instances where inputs used to measure fair value fall into different levels in the above fair value hierarchy, fair value measurements in their entirety are categorized based on the lowest level input that is significant to the valuation. The Authority's assessment of the significance of particular inputs to these fair value measurements required judgment and considers factors specific to each asset or liability.

The Authority has the following fair value measurements as of December 31, 2020:

Investments by Fair Value Level	Balance at 12/31/2020	Fair Value Measurements Using		
		Quoted Prices (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)
RBC Guaranteed Investment Certificate (GIC)	\$ 2,048,963	\$ 2,048,963	\$ -	\$ -
Total Investments	\$ 2,048,963	\$ 2,048,963	\$ -	\$ -

Securities classified in Level 1 are valued using prices quoted in active markets for those funds.

SAULT STE. MARIE BRIDGE AUTHORITY

NOTES TO FINANCIAL STATEMENTS

Year Ended December 31, 2020

NOTE D CAPITAL ASSETS

A summary of capital assets is as follows:

	Beginning Balance	Increases	Decreases/ Adjustments	Ending Balance
Assets not being depreciated:				
Land	\$ 1,965,530	-	-	1,965,530
Other Capital Assets:				
Bridge	26,425,744	-	-	26,425,744
Bridge Lights	678,570	-	-	678,570
Buildings	11,577,341	-	-	11,577,341
Equipment	1,116,416	398,750	-	1,515,166
Maintenance Equipment	30,740	-	-	30,740
Office Equipment	1,109,982	-	-	1,109,982
Vehicles	840,380	-	-	840,380
Security System	2,373,150	-	-	2,373,150
Subtotal	<u>44,152,324</u>	<u>398,750</u>	<u>-</u>	<u>44,551,074</u>
Accumulated depreciation:				
Bridge	(20,693,909)	(812,521)	-	(21,506,428)
Bridge Lights	(651,946)	(2,420)	-	(654,366)
Buildings	(2,458,316)	(431,653)	-	(2,889,969)
Equipment	(853,473)	(128,473)	-	(981,946)
Maintenance Equipment	(21,250)	(3,863)	-	(25,113)
Office Equipment	(226,927)	(22,995)	-	(249,922)
Vehicles	(538,130)	(64,932)	-	(603,062)
Security System	(2,331,761)	(32,385)	-	(2,364,146)
Subtotal	<u>(27,775,712)</u>	<u>(1,499,243)</u>	<u>-</u>	<u>(29,274,952)</u>
Net Other Capital Assets	<u>16,373,612</u>	<u>(1,100,493)</u>	<u>-</u>	<u>15,273,119</u>
Net Capital Assets	\$ <u>18,342,142</u>	<u>(1,100,493)</u>	<u>-</u>	<u>17,241,652</u>

Note: Depreciation was entirely allocated to bridge maintenance expense.

SAULT STE. MARIE BRIDGE AUTHORITY

NOTES TO FINANCIAL STATEMENTS

Year Ended December 31, 2020

NOTE E RESTRICTED NET POSITION

Restricted net position at year ended December 31, 2020 consist of \$2,180,172 in investments, for the purpose of bridge repair, maintenance, and bridge owner projects, as required by the Intergovernmental Agreement.

A summary of the lease revenue earned for the year ended December 31, 2020 is as follows:

American lease revenue	\$36,131
Canadian lease revenue	\$25,021
Total lease revenue	\$61,152

Lease revenue for future periods is based on a percentage of duty free shop annual gross sales. Lease rates vary based on actual gross sales. Five year future lease income is not available.

NOTE F FUND BALANCES

At December 31, 2020 the combined fund balances included a non-spendable \$92,408 fund balance, a restricted fund balance of \$2,180,172 and an assigned fund balance of \$44,578. Fund balance of \$433,868 was unassigned for operational expenditures.

The combined owner reserve fund balances at December 31, 2020 were:

	Owner Reserve Fund Balances			
	Revenue Fund	Capital Fund	MDOT Capital Fund	FBCL Capital Fund
MDOT	-	-	\$ 2,171,535	-
FBCL	-	-	-	\$ -
Total	\$ 487,735	\$ 91,756	\$ 2,171,535	\$ -

NOTE H COMPENSATED ABSENCES

All permanent employees of the Authority are employed through the State of Michigan and receive sick and vacation benefits in accordance with State guidelines. All employees are allowed to accumulate any unused sick and vacation hours up to specified limits. Upon termination of employment, the employee is entitled to compensation for the accumulated annual leave hours. State guidelines differ regarding payment for the accumulated sick leave hours depending on the date of hire.

The total amount that would be payable at the year ended December 31, 2020 was \$244,045. This amount is reflected as a liability in the Statement of Net Position.

The following is a summary of pertinent information concerning the Authority's long-term debt.

NOTE G LEASE REVENUE

The Authority has entered into rental agreements that call for the Authority to receive a percentage of revenues from duty free shops on the American and Canadian plazas of the bridge. Also, the Authority receives fixed monthly and annual revenue for the use of land and right of ways owned by the Authority.

	Changes in Long-Term Debt			
	12/31/19	Additions	Deductions	12/31/20
Compensated Absences	\$ 251,061	\$-	\$ (7,016)	\$244,045
Total	\$ 251,061	\$-	\$ (7,016)	\$244,045

(1) The change in compensated absences is shown as a net decrease.

SAULT STE. MARIE BRIDGE AUTHORITY

NOTES TO FINANCIAL STATEMENTS

Year Ended December 31, 2020

NOTE I INTERFUND RECEIVABLES, PAYABLES, AND TRANSFERS

The Authority reports interfund balances between its funds. The total of all balances agrees with the sum of interfund balances presented in the balance sheet for governmental funds.

Interfund balances at December 31, 2020 consisted of the following:

<u>Fund</u>	<u>Due To</u>	<u>Due From</u>
Revenue Fund	\$2,171,535	-
Capital Fund	-	-
MDOT Capital Fund	-	\$2,171,535
FBCL Capital Fund	-	-
TOTALS	\$ 2,171,535	\$ 2,171,535

All balances resulted from the time lag between dates that (1) interfund goods and services are provided or reimbursable expenditures occur, (2) transactions are recorded in the accounting system, and (3) payments between funds are made. Interfund transfers for the year ended December 31, 2020 consisted of the following:

<u>Fund</u>	<u>Transfers Out</u>	<u>Transfers In</u>
Revenue Fund	\$ 1,403,042	\$ 889,550
Capital Fund	389,884	764,229
MDOT Capital Fund	266,907	638,813
FBCL Capital Fund	232,759	-
TOTALS	\$ 2,292,592	\$ 2,292,592

NOTE J FOREIGN CURRENCY VALUATION

The Authority engages in Canadian currency transactions for bridge toll collections and Canadian purchases. All financial statement amounts are restated as American funds at the time of toll collection and/or payment of Canadian purchases utilizing the average monthly exchange rate. The balance sheet is valued at the daily exchange rate as of the year ended December 31, 2020. Fluctuations in the exchange rate could be material to the Authority. For the year ended December 31, 2020, due to asset revaluation, revenues decreased in the amount of \$6,488 due to the difference in U.S. and Canadian dollar currency rates at the fiscal year end.

NOTE K PROPERTY TAX PAYMENTS

The Authority pays property taxes in the City of Sault Ste. Marie, Ontario and payment in lieu of taxes, less Ontario tax rebates and refunds, to the City of Sault Ste. Marie, Michigan. The amounts paid to each respective unit, net of property tax rebates, for the year ended December 31, 2020, are as follows:

Sault Ste. Marie, Ontario	\$ 53,490
Sault Ste. Marie, Michigan	\$54,032
Total tax payments	\$ 107,552

NOTE L PENSION PLAN

Defined Contribution Plan Description – The Authority participates in the State of Michigan’s defined contribution plan that covers most state employees, as well as related entities such as the International Bridge Administration. The defined contribution plan provides retirement, disability, death benefits, and the annual cost of living adjustment to plan members. The Plan issues a publicly available financial report that includes financial statements and required supplementary information for the system. That report may be obtained by writing to the System at Suite S0927, P.O. Box 30014, Lansing, MI 48909 or by calling (517) 322-5103 or 1-800-381-5111.

SAULT STE. MARIE BRIDGE AUTHORITY

NOTES TO FINANCIAL STATEMENTS

Year Ended December 31, 2020

Year Ended Dec 31	Annual Pension Cost (APC)	Percentage of APC Contributed	Net Pension Obligation
2015	1,059,992	100%	0
2016	981,360	100%	0
2017	1,055,779	100%	0
2018	1,080,196	100%	0
2019	1,116,943	100%	0
2020	22,247	100%	0

The Michigan State Employees’ Retirement System is accounted for in a separate pension trust fund and also issues a publicly available financial report that includes financial statements and required supplementary information. That report may be obtained by visiting www.michigan.gov/ors or by calling the Customer Information Center at (517) 322-5103 or 1-800-381-5111.

Membership

At September 30, 2020, the Plan’s membership consisted of the following:

Inactive plan members or their beneficiaries currently receiving benefits	60,010
Inactive plan members not yet receiving benefits	3,817
Active plan members	9,128
Total plan members	72,955

Benefits Provided

Introduction

Benefit provisions of the defined benefit pension plan are established by State statute, which may be amended. Public Act 240 of 1943, State Employees’ Retirement Act, as amended, establishes eligibility and benefit provisions for the defined benefit pension plan. Retirement benefits are determined by final average compensation and years of service. Members are eligible to receive a monthly benefit when they meet certain age and service requirements. The System also provides duty disability, non-duty disability and survivor benefits.

A member who has separated from employment may request a refund of his or her member contribution account. A refund may cancel a former member’s rights to future benefits. However, former members who return to employment and who previously received a refund of their contributions may reinstate their service through repayment of the refund upon satisfaction of certain requirements.

NOTE L PENSION PLAN (continued)

Funding Policy – Plan members are required to contribute based on the changes made to the plan via Public Act 264 of 2011, effective April 1, 2012. Participants who elected to remain in the plan are required to contribute 4% of their compensation; the Authority is required to contribute at an actuarially determined rate for the defined benefit plan of 70.0, 79.1, 82.1, 23.1% percent of payroll for the years ended September 30 2014, 2015, 2016 and 2017 respectively. The contribution rate for 2018 was 20.9%. The Authority is required to contribute to the defined contribution plan 4.0 percent of payroll with an additional match of up to 3.0 percent for the years ended September 30, 2017, 2016, 2015, 2014, and 2013. The contribution requirements of plan members and the Authority are established and may be amended by the state legislature. The state legislature establishes the extent to which employer and employees are required to make contributions and establishes the benefit provisions for the plan. Post employment benefits are described in Note M.

Defined Benefit Public Employee Retirement Plan

Description – The Michigan State Employees Retirement System (System) is a single-employer, state-wide, defined benefit public employee retirement plan governed by the State of Michigan (State) and created under Public Act 240 of 1943, as amended. Section 2 of this act established the board’s authority to promulgate or amend the provisions of the System. The board consists of nine members – four appointed by the Governor which consist of two employee members and two retiree members, the insurance commissioner, attorney general, state treasurer, deputy legislative auditor general, and state personnel director, who serves as an ex-officio member. The System’s pension plan was established by the State to provide retirement, survivor and disability benefits to the State’s government employees.

Year Ended December 31, 2020

as of March 31, 2012. They retain their eligibility for the retiree health insurance premium subsidy offered by the State.

NOTE L PENSION PLAN (continued)

Effective March 31, 1997, Public Act 487 of 1996 closed the plan to new entrants. All new employees become members of the defined contribution plan. The Public Act allows returning employees and members who left State employment on or before March 31, 1997, to elect the defined benefit plan instead of the defined contribution plan.

Public Act 185 of 2010, established a pension supplement. Members who retired under the retirement incentive of the legislation agreed to forfeit accumulated leave balances, excluding banked leave time; in exchange they receive a pension supplement for 60 months to their retirement allowance payments equal to 1/60 of the amount forfeited from funds, beginning January 1, 2011.

Pension Reform of 2012

On December 15, 2011, the Governor signed Public Act 264 of 2011 into law. The legislation granted members a choice regarding their future retirement plan. They had the following options:

Option 1: DB Classified. Members voluntarily elected to remain in the DB plan for future service and contribute 4% of their annual compensation to the pension fund until they terminate state employment. The 4% contribution began on April 1, 2012.

Option 2: DB 30. Members voluntarily elected to remain in the DB plan for future service and contribute 4% of pay until they reach 30 years of service. When they reach 30 years of service, they will switch to the State's DC plan. The 4% contribution began April 1, 2012, and continues until they switch to the DC plan or terminate employment, whichever comes first.

Option 3: DB/DC Blend. Members voluntarily elected not to pay the 4% and therefore became participants in the DC plan for future service beginning April 1, 2012. As a DC plan participant they receive a 4% employer contribution to their 401(k) account and are eligible for an additional dollar-for-dollar employer match of up to 3% of pay to the plan.

Deferred members of the DB plan (with 10 or more years of service) who are reemployed by the State on or after January 1, 2012, become participants in the DC plan. Their pension calculation is determined by their final average compensation (FAC) and years of service

Former nonvested members of the DB plan (with less than 10 years of service) who are reemployed by the State on or after January 1, 2012 and before January 1, 2014, become participants in the DC plan. When they have earned sufficient service credit for vesting (10 years) they would be eligible for a pension based on their FAC and years of service in the DB plan as of March 31, 2012. They retain their eligibility for the retiree health insurance premium subsidy offered by the State.

Former nonvested members (with less than 10 years of service) of the DB plan who are reemployed by the State on or after January 1, 2014 become members of the DC plan. Any service credit previously earned would count towards vesting for the DC plan. They will not be eligible for any pension or retiree health insurance coverage premium but will become a participant in the Personal Healthcare Fund where they will contribute up to 2% of their compensation to 401(k) or 457 accounts earning a matching 2% employer contribution. They will also receive a credit into a health reimbursement account (HRA) at termination if they terminate employment with at least 10 years of service. The credit will be \$2,000 for participants who are at least 60 years old or \$1,000 for participants who are less than 60 years old at termination.

Regular Retirement

The retirement benefit is based on a member's years of credited service (employment) and FAC. The normal benefit equals 1.5% of a member's FAC multiplied by the years and partial year of credited service and is payable monthly over the member's lifetime.

Under PA 264 of 2011, FAC is initially determined as the annual average of the highest three years of compensation (including overtime paid before January 1, 2012, but excluding overtime paid after December 31, 2011). If the end date for the initial FAC calculation is between January 1, 2012, and January 1, 2015, then a prorated amount of post-2008 average overtime will be added to the initial FAC calculation. If the end date for the initial FAC calculation is January 1, 2015, or later, then an annual average of overtime – for the six-year period ending on the FAC calculation date – will be added to that initial FAC calculation to get the final FAC number.

Year Ended December 31, 2020

NOTE L PENSION PLAN (continued)

For members who switch to the DC plan for future service, the pension calculation (FAC times 1.5% times years of service) will be determined as of the point the member switches to the DC plan. If the FAC period includes the date of the switch to the DC plan, then the FAC will include up to 240 hours of accrued annual leave multiplied by the rate of pay as of the date of the switch. The hours will be paid at separation.

A member may retire and receive a monthly benefit after attaining:

- age 60 with 10 or more years of credited service; or
- age 55 with 30 or more years of credited service; or
- age 55 with at least 15 but less than 30 years of credited service. The benefit allowance is permanently reduced 0.5% for each month from the member's age on the effective date of retirement to the date the member will attain age 60.

Employees in covered positions are eligible for supplemental benefits and may retire after attaining:

- age 51 with 25 or more years in a covered position; or
- age 56 with 10 or more years in a covered position.

In either case, the three years immediately preceding retirement must have been in a covered position. Employees in covered positions are responsible for the custody and supervision of inmates.

Deferred Retirement

Any member with 10 or more years of credited service who terminates employment but has not reached the age of retirement is a deferred member and is entitled to receive a monthly pension upon reaching age 60, provided the member's accumulated contributions have not been refunded. Deferred retirement is available after five years of service for State employees occupying unclassified positions in the executive and legislative branches and certain Department of Community Health employees subject to reduction in force lay-offs by reason of deinstitutionalization.

Non-Duty Disability Benefit

A member with 10 or more years of credited service who becomes totally and permanently disabled not due to performing duties as a State employee is eligible for a non-duty disability pension. The non-duty disability benefit is computed in the same manner as an age and service allowance based upon service and salary at the time of disability.

Duty Disability Benefit

A member who becomes totally and permanently disabled from performing duties as a State employee as a direct result of State employment and who has not met the age and service requirement for a regular pension, is eligible for a duty disability pension. Public Act 109 of 2004 amended the State Employees' Retirement Act to change the calculation of the pension benefit and increase the minimum annual payment. If the member is under age 60, the duty disability allowance is now a minimum of \$6,000 payable annually. At age 60 the benefit is recomputed under service retirement.

Survivor Benefit

Upon the death of a member who was vested, the surviving spouse shall receive a benefit calculated as if the member had retired the day before the date of death and selected a survivor pension. Certain designated beneficiaries can be named to receive a survivor benefit. Public Act 109 of 2004 amended the State Employees' Retirement Act to change the calculation of Duty Death benefits and redefines eligibility for deceased member's survivors. The new minimum duty-related death benefit has been increased to \$6,000.

Year Ended December 31, 2020

Equated Pension - An equated pension may be chosen by any member under age 65 except a disability retiree and an early supplemental retiree. Equated pensions provide an additional amount until age 65 and may be combined with Regular, 100%, 75% or 50% option. At age 65 the monthly amount is permanently reduced. The initial and reduced amounts are based on an estimate of social security benefits at age 65, provided by the Social Security Administration Office. In order to calculate this benefit, members choosing this option must provide ORS with an estimate from the Social Security Administration Office. The actual amount received from social security may vary from the estimate.

Post Retirement Adjustments

One-time upward benefit adjustments were made in 1972, 1974, 1976, 1977 and 1987. Beginning October 1, 1988, a 3% non-compounding increase, up to a maximum of \$25 monthly, is paid each October to recipients who have been retired 12 full months. Beginning in 1983, eligible benefit recipients share in a distribution of investment income earned in excess of 8% annually. This distribution is known as the supplemental payment. The supplemental payment is offset by one year's cumulative increases received after the implementation of the annual 3% increase in benefits. These adjustment payments were not issued during fiscal years 1991 through 1994. Members who retired on or after October 1, 1987, are not eligible for the supplemental payment.

Contributions

Member Contributions

Under Public Act 264 of 2011, members who voluntarily elected to remain in the DB plan contribute 4% of compensation to the retirement system. In addition, members may voluntarily contribute to the System for the purchase of creditable service, such as military service or maternity leave, or a universal buy-in. If a member terminates employment before a retirement benefit is payable, the member's contribution and interest on deposit may be refunded. If the member dies before being vested, the member's contribution and interest are refunded to the designated beneficiaries.

NOTE L PENSION PLAN (continued)

Pension Payment Options

When applying for retirement, an employee may name a person other than his or her spouse as a beneficiary if the spouse waives this right. If a beneficiary is named, the employee must choose whether the beneficiary will receive 100%, 75% or 50% of the retiree's pension benefit after the retiree's death. The decision is irrevocable. A description of the options follows.

Regular Pension - The pension benefit is computed with no beneficiary rights. If the retiree made contributions while an employee and has not received the total accumulated contributions before death, a refund of the balance of the contributions is made to the beneficiary of record. If the retiree did not make any contributions, there will not be payments to beneficiaries.

100% Survivor Pension - Under this option, after the retiree's death, the beneficiary will receive 100% of the pension for the remainder of the beneficiary's lifetime. If this option is elected, the normal retirement benefit is reduced by a factor based upon the ages of the retiree and of the beneficiary. If the beneficiary predeceases the retiree, the pension "pops-up" to the regular pension amount; another beneficiary cannot be named.

75% Survivor Pension - Under this option, after the retiree's death, the beneficiary will receive 75% of the pension for the remainder of the beneficiary's lifetime. If this option is elected, the normal retirement benefit is reduced by a factor based upon the ages of the retiree and of the beneficiary. The reduction factor is lower than the factor used in the 100% option previously described. If the beneficiary predeceases the retiree, the pension "pops-up" to the regular pension amount; another beneficiary cannot be named.

50% Survivor Pension - Under this option, after the retiree's death, the beneficiary will receive 50% of the pension for the remainder of the beneficiary's lifetime. If this option is elected, the normal retirement benefit is reduced by a factor based upon the ages of the retiree and of the beneficiary. The reduction factor is lower than the factor used in the 100% or 75% option previously described. If the beneficiary predeceases the retiree, the pension "pops-up" to the regular pension amount; another beneficiary cannot be named.

Year Ended December 31, 2020

NOTE L PENSION PLAN (continued)

Employer Contributions

The statute requires the employer to contribute to finance the benefits of plan members. These employer contributions are determined annually by the System’s actuary and are based upon level-dollar value funding principles so the contribution rates do not have to increase over time. For fiscal year 2020, the Authority’s contribution rate was 24.6% of the defined benefit employee wages and 22.4% of the defined contribution employee wages. The Authority’s contribution to SERS for the fiscal year ending September 30, 2020 was \$417,953.

Actuarial Assumptions

The Authority’s net pension liability was measured as of September 30, 2020, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of September 30, 2020, and rolled-forward using generally accepted actuarial procedures. The total pension liability was determined using the following actuarial assumptions, applied to all periods included in the measurement:

Wage Inflation Rate	2.75%
Projected Salary Increases	2.75— 11.75%
including wage inflation at	2.75%
Investment Rate of Return	6.7%
Cost-of-Living Pension Adjustment	2.25%
(Annual Non-Compounded with Maximum Annual Increase of \$300 for those eligible)	

Mortality rates were based on RP-2014 Male and Female Combined Healthy Annuitant Mortality Tables, adjusted for mortality improvements to 2020 projections scale BB. For retirees, 93% of the table rates were used for males and 98% for females. For active members, 100% of the table rates were used for males and females.

The long-term expected rate of return on pension plan investments was determined using a building– block method in which best estimate ranges of expected future real rates of return (Expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation.

Best estimates of arithmetic real rates of return for each major asset class included in the pension plan’s target asset allocation as of September 30, 2020, are summarized in the following table:

Asset Class	Target Allocation	Long Term Expected Real Rate of Return
Domestic Equity Pools	28%	5.7%
Private Equity Pools	18	9.2
International Equity Pools	16	7.2
Fixed Income Pools	10.5	0.5
Real Estate and Infrastructure Pools	10.0	3.9
Absolute Return Pools	15.5	5.2
Short Term Investment Pools	2.0	0.0
Total	100%	

Year Ended December 31, 2020

NOTE L PENSION PLAN (continued)

Discount Rate

A discount rate of 6.7% was used to measure the total pension liability. This discount rate was based on the long term expected rate of return on pension plan investments of 6.7%. The projection of cash flows used to determine this discount rate assumed that plan member contributions will be made at the current contribution rate and that employer contributions will be made at rates equal to the difference between actuarially determined contribution rates and the member rate. Based on these assumptions, the pension plan’s fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

MSERS Plan Net Pension Liability (in thousands)

Total Pension Liability	\$13,113,673
Plan Fiduciary Net Position	<u>\$8,486,266</u>
Net Pension Liability	<u><u>\$4,627,407</u></u>
 Plan Fiduciary Net Position as a Percentage of Total Pension Liability	 64.71%
 Net Pension Liability as a Percentage of Covered Employee Payroll	 207.01%

Net Pension Liability

At December 31, 2020, the Authority reported a liability of \$4,627,407 for its proportionate share of SERS’ net pension liability. The net pension liability was measured as of September 30, 2020, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of September 30, 2018 and rolled-forward using generally accepted actuarial procedures. The Authority’s proportion of the net pension liability was based on the Authority’s required pension contributions received by SERS during the measurement period October 1, 2018, through September 30, 2019, relative to the total required

employer contributions from all of SERS’s participating employers. At September 30, 2020, the Authority’s proportion was less than 1% percent.

Assumption changes, based on the adoption of the findings of the experience study covering the period October 1, 2007 through September 30, 2012, increased the computed liabilities.

Pension Liability Sensitivity

The following presents the Authority’s proportionate share of the net pension liability, in thousands, calculated using the discount rate of 7 % as well as what the proportionate share of the net pension liability would be if it were calculated using a discount rate that 1-percentage-point lower or 1-percentage-point higher than the current discount rate:

Authority’s proportionate share of the net pension liability	\$5,954,013	1% Decrease 5.7%
	\$4,627,407	Current Discount 6.7%
	\$3,499,971	1% Increase 7.7%

Pension Plan Fiduciary Net Position

Detailed information about the pension plan’s fiduciary net position is available in the SERS Comprehensive Annual Financial Report that may be obtained by visiting (www.michigan.gov/ors).

Year Ended December 31, 2020

NOTE L PENSION PLAN (continued)

Pension Expense and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

For the year ended December 31, 2020, the Authority recognized pension expense of \$540,573. At December 31, 2020, the Authority reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

Amounts reported as deferred outflows of resources related to pensions resulting from Authority contributions subsequent to the measurement date will be recognized as a reduction of the net pension liability in the year ended September 30, 2020. Other amounts reported as deferred outflows and inflows of resources related to pensions will be recognized in pension expense as follows:

Year Ended September 30:	
Pension Expense Amount	
2021	(94,953)
2022	(102,722)
2023	(25,534)
2024	31,839

	Deferred Outflows of Resources	Deferred Inflows of Resources
Difference between expected and actual experience	-	-
Changes in assumptions	-	-
Net difference between projected and actual earnings on investments	-	\$191,370
Changes in proportion and differences between actual contributions and proportionate share of contribution	-	-
Authority contributions subsequent to the measurement date	\$419,766	-
Total	<u>\$419,766</u>	<u>\$191,370</u>

Year Ended December 31, 2020

NOTE M OTHER POST-EMPLOYMENT BENEFITS**Plan Description**

The Michigan State Employees Retirement System (System) is a single-employer, state-wide, defined benefit public employee retirement plan governed by the State of Michigan (State) and created under Public Act 240 of 1943, as amended. Section 2 of this act established the board's authority to promulgate or amend the provisions of the System. Executive Order 2015-13 signed by the Governor on October 27, 2016 established the State of Michigan Retirement Board. The board consists of nine members – five appointed by the Governor, which consist of two members of the State Employees' Retirement System at least one of whom is a retiree; one member of the Judges Retirement System; one current or former officer or enlisted person in the Michigan military Establishment who is a member or retiree under the Military Retirement Provisions; and one member of the general public; and the attorney general, state treasurer, legislative auditor general, and state personnel director, who serves as an ex-officio member. The System's OPEB plan provides all retirees with the option of receiving health, dental, and vision coverage under the Michigan State Employees' Retirement Act

The Michigan State Employees' Retirement System is accounted for in a separate OPEB trust fund and also issues a publicly available financial report that includes financial statements and required supplementary information. That reports may be obtained by visiting www.michigan.gov/ors or by calling the Customer Information Center at (517) 322-5103 or 1-800-381-5111.

Benefits Provided

Benefit provisions of the other postemployment benefit (OPEB) plan are established by State statute, which may be amended. Public Act 240 of 1943, as amended, establishes eligibility and benefit provisions for the OPEB plan.

Defined Benefit (Tier 1) members are eligible to receive health, prescription drug, dental, and vision coverage on the first day they start receiving pension benefits. Defined Contribution (Tier 2) participants who elected to retain the graded premium subsidy benefit under the reform elections of Public Act 264 of 2011 are also eligible to receive

subsidized health prescription drug, dental and vision coverage after terminating employment, if they meet eligibility requirements. Retirees with the Premium Subsidy benefit contribute 20% of the monthly premium amount for the health (including prescription coverage), dental and vision coverage. Retirees with a graded premium subsidy benefit accrue credit towards insurance premiums in retirement, earning a 30% subsidy with ten years of service, with an additional 3% subsidy for each year of service thereafter, not to exceed the maximum allowed by statute or 80%. There is no provision for ad hoc or automatic increases. The State Employees' Retirement Act requires joint authorization by DTMB and the Civil Service Commission to make changes to retiree medical benefit plans. Defined Contribution (Tier 2) participants who elected the Personal Healthcare Fund under Public Act 264 of 2011, and those hired on or after January 1, 2012, are not eligible for any subsidized health, prescription drug, dental or vision coverage in retirement, but may purchase it at their own expense (certain conditions apply).

Former nonvested members of the DB plan who are reemployed by the state on or after January 1, 2014 are not eligible for retiree health insurance coverage premium subsidy but will become a participant in the Personal Healthcare Fund.

This plan is closed to new hires.

Year Ended December 31, 2020

NOTE M OTHER POST-EMPLOYMENT BENEFITS (continued)

Contributions

The statute requires the employer to contribute to finance the benefits of plan members. These employer contributions are determined annually by the System’s actuary and are based upon level-percent of payroll value funding principles so the contribution rates do not have to increase over time. For fiscal year 2020, the Authority’s contribution rate was 22.14% of the defined benefit employee wages and 22.14% of the defined contribution employee wages. The Authority’s contribution to SERS for the fiscal year ending September 30, 2020 was \$470,696. Active employees are not required to contribute to SERS OPEB.

Actuarial Assumptions

The Authority’s net OPEB liability was measured as of September 30, 2020, and the total OPEB liability used to calculate the net OPEB liability was determined by an actuarial valuation as of September 30, 2016, and rolled-forward using generally accepted actuarial procedures. The total OPEB liability was determined using the following actuarial assumptions, applied to all periods included in the measurement:

Wage Inflation Rate	3.5%
Investment Rate of Return	7.5%
Projected Salary Increases	3.5 – 12.5%
Health Care Cost Trend Rate	9.0% Year 1 graded to 3.5% Year 10 RP-2000
Mortality	RP-2000

Combined Healthy Life Mortality Table, adjusted for mortality improvements
 For active members, 50% of the male tables rates were used. For women, 50% of the female table rates were used.

The actuarial assumptions were based upon the results of an experience study covering the period October 1, 2007 through September 30, 2012.

The long-term expected rate of return on OPEB plan investments was determined using a building-block method in which best-estimate ranges of expected future real rates of return (expected returns, net of OPEB plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic real rates of return for each major asset class included in the OPEB plan’s target asset allocation as of September 30, 2019, are summarized in the following table:

Asset Class	Asset Allocation	
	Target Allocation	Long Term Expected Real Rate of Return*
Domestic Equity Pools	28.0 %	5.6 %
International Equity Pools	18.0	8.7
Alternative Investment Pools	16.0	7.2
Real Estate and Infrastructure Pools	10.5	(0.1)
Fixed Income Pools	10.0	4.2
Absolute Return Pools	15.5	5.0
Short Term Investment Pools	2.0	(0.9)
TOTAL	100.0 %	

* Long-term rates of return are net of administrative expenses and 2.3% inflation

For the fiscal year ended September 30, 2020, the annual money-weighted rate of return on OPEB plan investment, net of OPEB plan investment expense, was 13.30%. The money-weighted rate of return expresses investment performance, net of investment expense, adjusted for the changing amounts actually invested.

Year Ended December 31, 2020

NOTE M OTHER POST-EMPLOYMENT BENEFITS (continued)

Discount Rate

A Single Discount Rate of 7.0% was used to measure the total OPEB liability. This Single Discount Rate was based on the expected rate of return on OPEB plan investments of 7.0%. The projection of cash flows used to determine this Single Discount Rate assumed that in the future, plan member contributions will be made at the current contribution rate and that employer contributions will be made at rates equal to the difference between actuarially determined contribution rates and the member (retiree) rate. Based on these assumptions, the OPEB plan's fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on OPEB plan investments was applied to all periods of projected benefit payments to determine the total OPEB liability.

Net OPEB Liability

At September 30, 2020, the Authority reported a liability of \$5,476,616 for its proportionate share of SERS' net OPEB liability. The net OPEB liability was measured as of September 30, 2019, and the total OPEB liability used to calculate the net OPEB liability was determined by an actuarial valuation as of September 30, 2016, and rolled-forward using generally accepted actuarial procedures. The Authority's proportion of the net OPEB liability was based on the Authority's required OPEB contributions received by SERS during the measurement period October 1, 2017, through September 30, 2018, relative to the total required employer contributions from all of SERS's participating employers. At September 30, 2020, the Authority's proportion was 0.00069 percent.

The investment return assumption was updated beginning with the September 30, 2016 valuation to reflect reductions in capital market assumptions for the asset classes in which the System invests. The investment return assumption was updated again beginning with the September 30, 2017 valuation in accordance with the Dedicated Gains Policy adopted by the Board of Trustees. This assumption change will increase the computed liabilities.

Sensitivity of the NET OPEB Liability to Changes in the Discount Rate

As required by GASB Statement No. 75 we have determined the sensitivity of the net OPEB liability in thousands to changes in the Single Discount Rate. The following table presents the Authority's net OPEB liability, calculated using a Single Discount Rate of 7.5%, as well as what the Authority's net OPEB liability would be if it were calculated using a Single Discount Rate that is one percent lower or one percent higher:

	6%	7%	8%
Entity's proportionate share of the net OPEB liability	\$6,385,649	\$5,476,616	\$4,715,381

Sensitivity of the NET OPEB Liability to Healthcare Cost Trend Rates

As required by GASB Statement No. 75, we have determined the sensitivity of the net OPEB liability in thousands to changes in the healthcare cost trend rates. The following table presents the Authority's net OPEB liability, calculated using the assumed trend rates as well as what the Authority's net OPEB liability would be if it were calculated using a trend rate that is one percent lower or one percent higher:

	6%	7%	8%
Entity's proportionate share of the net OPEB liability	\$4,674,561	\$5,476,616	\$6,407,540

Year Ended December 31, 2020

NOTE M OTHER POST-EMPLOYMENT BENEFITS (continued)**OPEB Plan Fiduciary Net Position**

Detailed information about the OPEB plan's fiduciary net position is available in the SERS Comprehensive Annual Financial Report that may be obtained by visiting (www.michigan.gov/ors).

OPEB Expense and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB

For the year ended September 30, 2020, the Authority recognized OPEB expense of \$415,734.

At September 30, 2020, the Authority reported deferred outflows of resources and deferred inflows of resources related to OPEB from the following sources:

	Deferred Outflows of Resources	Deferred Inflows of Resources
Differences between expected and actual experience	\$0	\$1,027,527
Changes of assumptions	\$912,963	\$0
Net difference between projected and actual earnings on investments	\$0	\$25,880
Changes in proportion and differences between actual contributions and proportionate share of contributions	\$0	\$146,379
Authority contributions subsequent to the measurement date	\$470,696	\$0
Total	\$1,383,659	\$1,199,786

Amounts reported as deferred outflows of resources related to OPEB resulting from Authority contributions subsequent to the measurement date will be recognized as a reduction of the net OPEB liability in the year ended September 30, 2020. Other amounts reported as deferred outflows and inflows of resources related to OPEB will be recognized in OPEB expense as follows:

Year ended September 30:	OPEB Expense Amount
2020	(\$100,388)
2021	(\$100,388)
2022	(\$77,442)
2023	(\$5,736)
2024	(\$2,869)
Thereafter	-

SAULT STE. MARIE BRIDGE AUTHORITY

NOTES TO FINANCIAL STATEMENTS

Year Ended December 31, 2020

NOTE M OTHER POST-EMPLOYMENT BENEFITS (continued)

Schedule of Authority's Contributions for OPEB State Employees' Retirement Plan

Schedules of Required Supplementary Information

Schedule of the Authority's Proportionate Share of Net OPEB Liability State Employees' Retirement System

Last 10 years*
(Amounts in thousands)

	2019
Authority's Proportion of the Net OPEB Liability	0.0007%
Authority's Proportionate Share of the Net OPEB Liability	\$5,511,906
Authority's Covered-Employee Payroll	\$2,254,626
Authority's proportionate share of the net OPEB liability as a percentage of its covered-employee payroll	.2788%
Plan fiduciary net position as a percentage of the total OPEB liability	24.41%

	2019
Statutorily Required Contribution	\$534,732
Contributions in relation to the statutorily required contribution	\$534,732
Contribution deficiency (excess)	\$0
Authority's covered-employee payroll	\$2,254,626
Contributions as a percentage of covered-employee payroll	.2788%

Last 10 Fiscal Years*
(Amounts in thousands)

- This schedule is presented to illustrate the requirement to show information for 10 years. However, until a full 10-year trend is compiled, the Authority will present information for those years for which information is available.

The amounts presented for each fiscal year were determined as of the prior fiscal year.

*This schedule is presented to illustrate the requirement to show information for 10 years. However, until a full 10-year trend is compiled, the Authority will present information for those years for which information is available.

NOTE L PRIOR PERIOD ADJUSTMENT

During the 2020 fiscal year, IBA received back payment of funds to repay our funds expended for Canada Customs from our Canadian owner Federal Bridge Corporation in the amount of \$551,504 as noted in the statements.

SAULT STE. MARIE BRIDGE AUTHORITY

REQUIRED SUPPLEMENTARY INFORMATION

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SAULT STE. MARIE BRIDGE AUTHORITY

BUDGETARY COMPARISON SCHEDULE
REVENUE FUND

For the Year Ending December 31, 2020

	Budgeted Amounts		Actual Amounts (Budgetary Basis)	Variance with Final Budget Positive (Negative)
	Original	Final		
Budgetary Fund Balance December 31, 2019	\$ 1,625,698	\$ 1,625,698	\$ 1,625,698	\$ -
Prior Period Adjustment	\$ -	\$ -	\$ 551,504	\$ -
Resources (inflows):				
Toll collections	7,883,516	7,883,516	3,390,409	(4,493,107)
Lease and rental revenues	355,000	355,000	61,152	(293,848)
Interest revenues	59,126	59,126	21,727	(37,399)
Other revenues	53,456	109,456	236,685	127,229
Amounts available for appropriation	8,351,098	8,407,098	3,709,973	(4,697,125)
Charges to appropriation (outflows):				
Salaries	4,064,407	4,064,407	3,668,418	395,989
Insurance	331,466	331,466	344,641	(13,175)
Supplies	36,232	92,232	60,915	31,317
Accounting and audit fees	30,915	30,915	25,445	5,470
Periodicals and memberships	429	429	768	(339)
Printing and postage	4,700	4,700	3,237	1,463
Advertising	6,800	6,800	1,658	5,142
Uniforms	16,239	16,239	9,591	6,648
Medical exam	5,500	5,500	1,228	4,272
Salary administration	68,810	68,810	68,609	201
Cash transportation services	12,000	12,000	8,412	3,588
Commutation debit accounts	4,677	4,677	1,349	3,328
Vehicle gas and oil	30,000	30,000	22,767	7,233
Travel & meeting expense	41,350	41,350	12,188	29,162
Utilities	197,122	197,122	249,531	(52,409)
Service contract purchased	25,433	25,433	28,435	(3,002)
Computers, software and support	232,352	232,352	57,608	174,744
Training	1,250	1,250	330	920
Building maintenance	18,951	18,951	24,818	(5,867)
Building improvements and equipment	58,579	58,579	24,259	34,320
Heating and plumbing repair	8,000	8,000	16,896	(8,896)
Ground maintenance	2,000	2,000	43,801	(41,801)
Equipment repair	28,891	28,891	25,560	3,331
Vehicle maintenance	12,360	12,360	10,850	1,510
Leases and rentals	16,500	16,500	9,261	7,239
Paint and sandblast materials	8,500	8,500	1,798	6,702
Sand and ice melter	37,848	37,848	3,961	33,887
Small tools purchase	4,017	4,017	3,965	52
Bridge and road maintenance and repair	34,500	34,500	28,126	6,374
Commuter bus expenditures	92,000	92,000	8,080	83,920
Property tax and payment in lieu of taxes	100,000	100,000	107,522	(7,522)
Miscellaneous	3,492	3,492	2,205	1,287
Commuter rate adjustments	-	-	3,228	(3,228)
Transfers (in) out	-	513,492	513,492	-
Exchange loss	-	6,488	6,488	-
Total charges to appropriations	5,535,320	6,111,300	5,399,440	711,860
Budgetary fund balance, For the Year Ending December 31, 2020	\$ 4,441,476	\$ 3,921,496	\$ 487,735	\$ (3,433,761)

SAULT STE. MARIE BRIDGE AUTHORITY

BUDGETARY COMPARISON SCHEDULE

CAPITAL FUND

For the Year Ending December 31, 2020

	Budgeted Amounts		Actual Amounts (Budgetary Basis)	Variance with Final Budget Positive (Negative)
	Original	Final		
Budgetary Fund Balance December 31, 2019	\$ 733,783	\$ 733,783	\$ 733,783	\$ -
Resources (inflows):				
Interest revenues	-	-	74	74
Other revenue	-	-	2,301	2,301
Transfers in	-	764,229	764,229	-
Amounts available for appropriation	-	764,229	766,604	2,375
Charges to appropriations (outflows):				
Repairs and maintenance	-	-	10,407	(10,407)
Professional services	342,748	342,748	140,482	202,266
Capital outlay	652,564	926,664	867,585	59,079
Administration	94,140	94,140	273	93,867
Transfers out	-	389,884	389,884	-
Total charges to appropriations	1,089,452	1,753,436	1,408,631	344,805
Budgetary fund balance, For the Year Ending December 31, 2020	\$ (355,669)	\$ (255,424)	\$ 91,756	\$ 347,180

SAULT STE. MARIE BRIDGE AUTHORITY

BUDGETARY COMPARISON SCHEDULE
MDOT CAPITAL FUND

For the Year Ending December 31, 2020

	Budgeted Amounts		Actual Amounts (Budgetary Basis)	Variance with Final Budget Positive (Negative)
	Original	Final		
Budgetary Fund Balance December 31, 2019	\$ 1,799,629	\$ 1,799,629	\$ 1,799,629	\$ -
Resources (inflows):				
Transfers in	-	638,813	638,813	-
Amounts available for appropriation	-	638,813	638,813	-
Charges to appropriations (outflows):				
Transfers out	-	266,907	266,907	-
Total charges to appropriations	-	266,907	266,907	-
Budgetary fund balance, For the Year Ending December 31, 2020	\$ 1,799,629	\$ 2,171,535	\$ 2,171,535	\$ -

SAULT STE. MARIE BRIDGE AUTHORITY

BUDGETARY COMPARISON SCHEDULE

FBCL CAPITAL FUND

For the Year Ending December 31, 2020

	Budgeted Amounts		Actual Amounts (Budgetary Basis)	Variance with Final Budget Positive (Negative)
	Original	Final		
Budgetary Fund Balance December 31, 2019	\$ 232,759	\$ 232,759	\$ 232,759	\$ -
Charges to appropriations (outflows):				
Transfers out		232,759	232,759	-
Total charges to appropriations	-	232,759	232,759	-
Budgetary fund balance, For the Year Ending December 31, 2020	<u>\$ 232,759</u>	<u>\$ 232,759</u>	<u>\$ -</u>	<u>\$ (232,759)</u>

SAULT STE. MARIE BRIDGE AUTHORITY

**STATE EMPLOYEE'S RETIREMENT SYSTEM
NOTES TO REQUIRED SUPPLEMENTARY INFORMATION**

December 31, 2020

The comparability of trend information is affected by changes in actuarial assumptions, benefit provisions, actuarial funding methods, accounting policies, and other changes. Those changes usually affect trends in contribution requirements and in ratios that use the pension and other postemployment benefit obligations as a factor.

The Schedule of Contributions is presented in the Michigan State Employees Retirement System Comprehensive Annual Financial Report for the Fiscal Year Ended September 30, 2020, and is used to show the responsibility of the Employer in meeting the actuarial requirements to maintain the System on a sound financial basis. The Michigan State Employees Retirement System Comprehensive Annual Financial Report for the Fiscal Year Ended September 30, 2020 is available at www.michigan.gov.

The Schedule of the Proportionate Share of the Net Pension Liability and Schedule of Contributions are schedules that are required in implementing GASB Statement No. 68. The Schedule of the Proportionate Share of the Net Pension Liability represents in actuarial terms, the accrued liability less the market value of assets. The Schedule of Contributions is a comparison of the employer's contributions to the actuarially determined contributions.

The information presented in the Schedule of Contributions was used in the actuarial valuation for purposes of determining actuarially determined contribution rate. Additional information as of the latest actuarial valuation for the pension plan follows.

Valuation

Actuarially determined contribution amounts are calculated as of September 30, each year, which is 1 day prior to the beginning of the fiscal year in which contributions are reported.

Methods and Assumptions Used to Determine Contribution For Fiscal Year 2020

Actuarial Cost Method	Entry Age, Normal
Amortization Method	Level Dollar, Closed
Remaining Amortization Period	21 years
Asset Valuation Method	Five-year smoothed fair value
Wage Inflation Rate	2.5%
Projected Salary Increases	3.5 wage inflation
Investment Rate of Return	8.00% net of investment and administrative expenses
Retirement Age	Experience-based table of rates that are specific to the type of eligibility condition.
Mortality	RP-2000 Combined Health Life Mortality Table, adjusted for mortality improvements to 2016 using projection scale BB. For retirees, 100% of the table rates were used. For active members, 50% of the table rates were used for males and females.

SAULT STE. MARIE BRIDGE AUTHORITY

**POST EMPLOYMENT BENEFITS OTHER THAN PENSIONS
NOTES TO REQUIRED SUPPLEMENTARY INFORMATION**

December 31, 2020

The comparability of trend information is affected by changes in actuarial assumptions, benefit provisions, actuarial funding methods, accounting policies, and other changes. Those changes usually affect trends in contribution requirements and in ratios that use the other postemployment benefit obligations as a factor.

The Schedule of Contributions is presented to show the responsibility of the Employer in meeting the actuarial requirements to maintain the System on a sound financial basis.

The Schedule of the Proportionate Share of the Net OPEB Liability and Schedule of Contributions for OPEB are schedules that are required in implementing GASB Statement No. 75. The Schedule of Contributions is a comparison of the employer's contributions to the actuarially determined contributions.

The information presented in the Schedule of Contributions was used in the actuarial valuation for purposes of determining actuarially determined contribution rate. Additional information as of the latest actuarial valuation for the OPEB plan follows.

Valuation:

Actuarially determined contribution amounts are calculated as of September 30, 2016.

Methods and Assumptions Used to Determine Contributions for Fiscal Year Ending September 30, 2020

Actuarial Cost Method	Entry Age, Normal
Amortization Method	Level- Percent of Payroll
Remaining Amortization Period	18 Years
Asset Valuation Method	Fair Value
Salary Increases	3.5%
Investment Rate of Return	7.5% Per Year
Health Care Cost Trend Rate	9.0% Year 1 Graded to 3.5% Year 10
Mortality	RP-2000 Combined Healthy Mortality Table, adjusted for mortality improvements to 2015 using projection scale BB. For men and women, 50% of the male table rates were used.

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ANDERSON, TACKMAN & COMPANY, PLC
CERTIFIED PUBLIC ACCOUNTANTS

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DIVISION FOR CPA FIRMS

MEMBER MACPA

OFFICES IN
MICHIGAN & WISCONSIN

INDEPENDENT AUDITOR’S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

To:
 Sault Ste. Marie Bridge Authority
 Members and Representatives
 Sault Ste. Marie Bridge Authority
 Sault Ste. Marie, Michigan

and

Mr. Doug A. Ringler, CPA, CIA
 Auditor General
 State of Michigan
 Lansing, Michigan

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities and each major fund of the Sault Ste. Marie Bridge Authority, as of and for the year ended December 31, 2020, and the related notes to the financial statements, which collectively comprise the Sault Ste. Marie Bridge Authority’s basic financial statements and have issued our report thereon dated May 13, 2021.

Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered Sault Ste. Marie Bridge Authority’s internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Sault Ste. Marie Bridge Authority’s internal control. Accordingly, we do not express an opinion on the effectiveness of the Sault Ste. Marie Bridge Authority’s internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the entity’s financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

To:
Sault Ste. Marie Bridge Authority
Members and Representatives

and

Mr. Doug A. Ringler, CPA, CIA
Auditor General

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Sault Ste. Marie Bridge Authority's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of non-compliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the result of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.



Anderson, Tackman & Company, PLC
Certified Public Accountants
Kincheloe, Michigan

May 13, 2021

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SAULT STE. MARIE BRIDGE AUTHORITY

UNAUDITED SUPPLEMENTAL INFORMATION

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SAULT STE. MARIE BRIDGE AUTHORITY
SCHEDULE OF TRAFFIC AND TOLL REVENUE-UNAUDITED

For the Year Ending December 31, 2020

	AMERICAN		CANADIAN	
	VEHICLES	REVENUE	VEHICLES	REVENUE
CLASS 1 & 12				
Passenger Car, 2 Axle Truck, Motorcycle	39,811	\$ 160,052	45,162	\$ 180,106
CLASS 2				
Class 1 + 1 Axle Trailer	1,126	6,756	732	4,371
CLASS 3				
Class 1 + 2 Axle Trailer	1,971	15,888	860	6,911
	<u>Commuter Deposits Sold</u>			
CLASS 29				
	<u>American</u>	<u>Canadian</u>		
Commuter	3,736	16,560	122,669	370,564
CLASS 5 & 11				
Bus, 2 Axle-6Tire Commercial	1,073	10,955	592	6,402
CLASS 7				
3 Axle Commercial	1,025	15,375	322	4,783
CLASS 8				
4 Axle Commercial	939	18,780	124	2,490
CLASS 9				
5 Axle Commercial	28,745	718,600	14,992	373,801
CLASS 16				
6 Axle Commercial	2,827	84,810	2,726	81,425
CLASS 17				
7 Axle Commercial	1,969	68,915	1,301	45,487
CLASS 18				
8 Axle Commercial	2,075	82,960	1,798	71,516
CLASS 19				
9 Axle Commercial	4,220	189,900	2,876	129,141
CLASS 20				
10 Axle Commercial	6,349	317,450	3,601	179,417
CLASS 21				
11 Axle Commercial	1,888	103,845	3	159
CLASS 13				
Non Revenue			503	
TOTAL MONTHLY VEHICLES	<u>142,057</u>		<u>198,261</u>	
TOTAL MONTHLY REVENUE		<u>\$ 1,933,835</u>		<u>\$ 1,456,573</u>
TOTAL AMERICAN & CANADIAN TRAFFIC		<u>340,318</u>		
TOTAL AMERICAN & CANADIAN REVENUE		<u>\$ 3,390,408</u>		

SAULT STE. MARIE BRIDGE AUTHORITY
BUDGETARY COMPARISON SCHEDULE
REVENUE FUND BY DEPARTMENT - UNAUDITED

For the Year Ending December 31, 2020

	Budgeted Amounts		Actual Amounts (Budgetary Basis)	Variance with Final Budget Positive (Negative)
	Original	Final		
Budgetary Fund Balance December 31, 2019	\$ 2,177,202	\$ 2,177,202	\$ 2,177,202	\$ -
Resources (inflows):				
Toll collections	7,883,516	7,883,516	3,390,409	(4,493,107)
Lease and rental revenues	355,000	355,000	61,152	(293,848)
Interest revenue	59,126	59,126	21,727	(37,399)
Other revenue	53,456	109,456	236,685	127,229
Amounts available for appropriation	<u>8,351,098</u>	<u>8,407,098</u>	<u>3,709,973</u>	<u>(4,697,125)</u>
Charges to appropriation (outflows):				
Toll collection				
Salaries	1,714,896	1,714,896	1,564,505	150,391
Insurance	11,702	11,702	9,722	1,980
Supplies	4,500	4,500	1,593	2,907
Printing and postage	400	400	1,245	(845)
Advertising	2,500	2,500	-	2,500
Uniforms	5,250	5,250	3,532	1,718
Medical exam	1,000	1,000	-	1,000
Salary administration	28,612	28,612	29,159	(547)
Cash transportation services	12,000	12,000	8,412	3,588
Commutation debit accounts	2,650	2,650	1,184	1,466
Travel & meeting expense	850	850	33	817
Service contract purchased	5,250	5,250	8,996	(3,746)
Computers, software and support	84,023	84,023	35,175	48,848
Building maintenance	2,100	2,100	1,212	888
Building improvements and equipment	17,017	17,017	-	17,017
Equipment repair	6,525	6,525	686	5,839
Miscellaneous	2,060	2,060	-	2,060
Total toll collection	<u>1,903,835</u>	<u>1,903,835</u>	<u>1,667,720</u>	<u>236,115</u>

SAULT STE. MARIE BRIDGE AUTHORITY
BUDGETARY COMPARISON SCHEDULE
REVENUE FUND BY DEPARTMENT - UNAUDITED

For the Year Ending December 31, 2020

	Budgeted Amounts		Actual Amounts (Budgetary Basis)	Variance with Final Budget Positive (Negative)
	Original	Final		
Bridge maintenance				
Salaries	1,912,620	1,912,620	1,668,398	244,222
Insurance	34,802	34,802	15,905	18,897
Supplies	25,200	81,200	57,618	23,582
Printing and postage	400	400	472	(72)
Advertising	800	800	-	800
Uniforms	8,144	8,144	6,059	2,085
Medical exam	4,500	4,500	1,228	3,272
Salary administration	32,816	32,816	29,159	3,657
Commutation debit accounts	1,500	1,500	-	1,500
Vehicle gas and oil	30,000	30,000	22,767	7,233
Travel & meeting expense	6,000	6,000	1,294	4,706
Utilities	184,872	184,872	242,826	(57,954)
Service contract purchased	10,455	10,455	8,476	1,979
Computers, software and support	139,320	139,320	11,357	127,963
Training	1,250	1,250	152	1,098
Building maintenance	16,851	16,851	23,606	(6,755)
Building improvements and equipment	40,445	40,445	24,106	16,339
Heating and plumbing repair	8,000	8,000	16,896	(8,896)
Ground maintenance	2,000	2,000	43,801	(41,801)
Equipment repair	22,366	22,366	24,874	(2,508)
Vehicle maintenance	12,360	12,360	10,850	1,510
Leases and rentals	15,500	15,500	9,261	6,239
Paint and sandblast materials	8,500	8,500	1,798	6,702
Sand and ice melter	37,848	37,848	3,961	33,887
Small tools purchase	4,017	4,017	3,965	52
Bridge and road maintenance and repair	34,500	34,500	28,126	6,374
Miscellaneous	541	541	894	(353)
Total maintenance	2,595,607	2,651,607	2,257,849	393,758

SAULT STE. MARIE BRIDGE AUTHORITY
BUDGETARY COMPARISON SCHEDULE
REVENUE FUND BY DEPARTMENT - UNAUDITED

For the Year Ending December 31, 2020

	Budgeted Amounts		Actual Amounts (Budgetary Basis)	Variance with Final Budget Positive (Negative)
	Original	Final		
Administration				
Salaries	436,891	436,891	435,515	1,376
Insurance	4,962	4,962	1,510	3,452
Supplies	6,532	6,532	1,704	4,828
Accounting and audit fees	28,515	28,515	25,445	3,070
Periodicals and memberships	429	429	768	(339)
Printing and postage	3,900	3,900	1,520	2,380
Advertising	3,500	3,500	1,658	1,842
Salary administration	7,382	7,382	10,291	(2,909)
Commutation debit accounts	330	330	165	165
Travel & meeting expense	7,000	7,000	4,797	2,203
Utilities	9,750	9,750	4,617	5,133
Service contract purchased	9,728	9,728	7,564	2,164
Computers, software and support	9,009	9,009	11,076	(2,067)
Building improvements and equipment	1,117	1,117	153	964
Miscellaneous	891	891	62	829
Total administration	532,781	532,781	506,845	25,936
Other expenditures				
Insurance	280,000	280,000	317,504	(37,504)
Accounting and audit fees	2,400	2,400	-	2,400
Commutation debit accounts	197	197	-	197
Travel & meeting expense	27,500	27,500	6,064	21,436
Service contract purchased	-	-	3,399	(3,399)
Leases and rentals	1,000	1,000	-	1,000
Commuter bus expenditures	92,000	92,000	8,080	83,920
Property tax and payment in lieu of taxes	100,000	100,000	107,522	(7,522)
Miscellaneous	-	-	1,249	(1,249)
Commuter rate adjustments	-	-	3,228	(3,228)
Transfers (in) out	-	513,492	513,492	-
Exchange loss	-	6,488	6,488	-
Total other expenditures	503,097	1,023,077	967,026	56,051
Total charges to appropriations	5,535,320	6,111,300	5,399,440	711,860
Budgetary fund balance, For the Year Ending December 31, 2020	\$ 4,992,980	\$ 4,473,000	\$ 487,735	\$ (3,985,265)

SAULT STE. MARIE BRIDGE AUTHORITY

SCHEDULE OF INSURANCE - UNAUDITED

For the Year Ended December 31, 2020

Policy Number and Insurer		Coverage		Premium/Deposit	
		Mar. 2020-Dec. 2020	Mar. 2020-Dec. 2020	Mar. 2020-Dec. 2020	Mar. 2020-Dec. 2020
<u>BRIDGE USE AND OCCUPANCY & COMMERCIAL BUILDING CONTENTS</u>					
14012	Bridge physical damage	\$	137,615,757	\$	129,098 usd
	3% if Total Insurable Values subject to minimum				
(35% Liberty Mutual Ins. Co.)	deductible of \$500,000 for Earthquake				
(10% Zurich Ins. Co.)	\$500,000 deductible for Flood				
(Royal & Sun Alliance 27.5%)	\$500,000 All Other Perils				
(Allianz global Risks 27.5%)	Bridge use and occupancy insurance	\$	14,471,904		
	Property of every description, Contractors equipment,				
	Building - 139 Huron St	\$	31,011,935		
	Gross Rentals	\$	400,000		
	Extra Expense	\$	1,000,000		
	Bridge Use & Occupancy Earthquake - 3% of TIV -min.				
	deductable \$500,000				
	Bridge Use & Occupancy - Flood deductible \$500,000				
	Property of Every Description - Earthquake - 3% of TIV min.				
	deductable \$250,000				
	Property of Every Description - Flood deductible \$50,000				
	All Other Losses - deductible \$50,000				
<u>BOILER & MACHINERY</u>					
	Combined Limit, Property Damage, Business Interruption	\$	25,000,000	\$	2,378 cdn
	& Extra Expense (USD/CAD)				
76427331	Sublimits - Business Interruption \$5,000,000	\$	8,135,952		
(Chubb Insurance Company of Canada)	Water Damage, Ammonia Contamination & Haz. Substance	\$	250,000		
	Errors & Omissions	\$	1,000,000		
	Data & Media	\$	100,000		
	Fungus Cleanup/Removal - Annual Aggregate	\$	50,000		
	Property Damage & Extra Expense / deductibles 1,000				
	Waiting Period / Time Element 48 hours			\$	1,245 us
<u>COMMERCIAL GENERAL LIABILITY</u>					
RMGL 3824416	Commercial general liability with \$50,000 deductible	\$	1,000,000	\$	23,279 US
(AIG of Canada)	for Bodily and property damage, Personal Injury				
	and Advertising Liability				
	\$1,000 deductible for Employee benefits liability				
	\$1,000 deductible for Legal liability and damage to				
	hired vehicles (All Perils)				
	\$1,000 deductible for Tenants legal liability				
	\$1,000 deductible for Forest fire fighting expenses				
	Legal and auditing expenses included in deductible				
	\$50,000 deductible Terrorism Coverage				

SAULT STE. MARIE BRIDGE AUTHORITY

SCHEDULE OF INSURANCE - UNAUDITED

For the Year Ended December 31, 2020

Policy Number and Insurer		Coverage Mar. 2020-Dec. 2020	Premium/Deposit Mar. 2020-Dec. 2020
<u>PRIMARY UMBRELLA LIABILITY</u>			
UM1360101 (100% Caitlin)	Bodily injury and property damage liability-umbrella in excess of \$1,000,000 Self-Insured Retention - Any One Occurrence \$10,000	\$ 15,000,000	\$ 48,405 usd
<u>EXCESS UMBRELLA LIABILITY</u>			
7974 7813 (100% Chubb)	Bodily injury and property damage liability-umbrella in excess of primary umbrella	\$ 9,000,000	\$ 14,681 usd
<u>WORKERS COMPENSATION</u>			
WCV6138057 (100% Accident Fund)	Worker's compensation and employer's liability insurance	\$ 1,000,000	\$ 22,536 us
<u>COMMERCIAL CRIME</u>			
CR00000013729Z (100% Harleysville)	Theft of Money and Securities - inside the premises \$1,000 deductible	\$ 100,000	\$ 1,246 us
<u>VEHICLE INSURANCE</u>			
BA00000013366Z (100% Harleysville)	Bodily injury and property damage liability and comprehensive collision, etc. on owned autos and trucks (8) \$500 deductible Comp./\$500 deductible Collision (3) \$2,500 deductible Comp./\$2,500 deductible Collision	\$ 1,000,000	\$ 30,393 us
<u>PUBLIC OFFICIALS AND EMPLOYMENT PRACTICES LIABILITY</u>			
06-112-71-86 (100% AIG)	Professional Services as Public Officials of Int'l Bridge, SMRBC and MDOT \$25,000 deductible per claim / Each Employment Practices Violation Defense costs over and above the limits of insurance	\$ 1,000,000	\$ 11,157 us
<u>Terrorism Policy</u>			
CMCTR1702133 (100% London/Lloyds)	Full coverage in the event of an act of terrorism Property Damage (100%) USD 148,040,032 Business Interruption (100%) USD 15,875,904 (24 months) Total Insurabel Value (100%) USD 163,915,936	172,027,978.00	10,010.00 cdn



ANDERSON, TACKMAN & COMPANY, PLC
CERTIFIED PUBLIC ACCOUNTANTS

KINROSS OFFICE

SUE A. BOWLBY, CPA, PRINCIPAL
KENNETH A. TALSMA, CPA, PRINCIPAL
AMBER N. MACK, CPA, PRINCIPAL

PHILLIP J. WOLF, CPA
LESLIE BOHN, CPA
TORI KRUISE, CPA

**MEMBER AICPA
DIVISION FOR CPA FIRMS**

MEMBER MACPA

**OFFICES IN
MICHIGAN & WISCONSIN**

COMMUNICATION WITH THOSE CHARGED WITH GOVERNANCE

To the Sault Ste. Marie Bridge Authority
Members and Representatives
Sault Ste. Marie Bridge Authority
Sault Ste. Marie, Michigan

and

Mr. Doug A. Ringler, CPA, CIA
Auditor General
State of Michigan
Lansing, Michigan 48913

We have audited the financial statements of the governmental activities and each major fund of the Sault Ste. Marie Bridge Authority, of Michigan, for the year ended December 31, 2020, and have issued our report thereon dated May 13, 2021. Professional standards require that we provide you with information about our responsibilities under generally accepted auditing standards and, if applicable, *Government Auditing Standards*, as well as certain information related to the planned scope and timing of our audit. Professional standards also require that we communicate to you the following information related to our audit.

Our Responsibility under U.S. Generally Accepted Auditing Standards and *Government Auditing Standards*

As stated in our engagement letter dated September 10, 2020 our responsibility, as described by professional standards, is to express opinions about whether the financial statements prepared by management with your oversight are fairly presented, in all material respects, in conformity with U.S. generally accepted accounting principles. Our audit of the financial statements does not relieve you or management of your responsibilities.

As part of our audit, we considered the internal control of the Sault Ste. Marie Bridge Authority. Such considerations were solely for the purpose of determining our audit procedures and not to provide any assurance concerning such internal control.

As part of obtaining reasonable assurance about whether the financial statements are free of material misstatement, we performed tests of the Sault Ste. Marie Bridge Authority's compliance with certain provisions of laws, regulations, contracts, and grants. However, the objective of our tests was not to provide an opinion on compliance with such provisions.

Generally accepted accounting principles provide for certain required supplementary information (RSI) to supplement the basic financial statements. Our responsibility with respect to the management's discussion and analysis and budgetary comparison schedules, which supplements the basic financial statements, is to apply certain limited procedures in accordance with generally accepted auditing standards. However, the RSI will not be audited and, because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance, we will not express an opinion or provide any assurance on the RSI.

We have not been engaged to report on the unaudited supplemental information, which accompany the financial statements but are not RSI. Our responsibility with respect to this other information in documents containing the audited financial statements and auditor's report does not extend beyond the financial information identified in the report. We have no responsibility for determining whether this other information is properly stated. This other information will not be audited and we will not express an opinion or provide any assurance on it.

Planned Scope and Timing of the Audit

We performed the audit according to the planned scope and timing previously communicated to you in our correspondence about planning matters on September 10, 2020.

Significant Audit Findings

Qualitative Aspects of Accounting Practices

Management is responsible for the selection and use of appropriate accounting policies. In accordance with the terms of our engagement letter, we will advise management about the appropriateness of accounting policies and their application. The significant accounting policies used by the Sault Ste. Marie Bridge Authority, of Michigan are described in Note A to the financial statements. No new accounting policies were adopted and the application of existing policies were not changed during the year. We noted no transactions entered into by the governmental unit during the year for which there is a lack of authoritative guidance or consensus. All significant transactions that have been recognized in the financial statements in the proper period.

Accounting estimates are an integral part of the financial statements prepared by management and are based on management's knowledge and experience about past and current events and assumptions about future events. Certain accounting estimates are particularly sensitive because of their significance to the financial statements and because of the possibility that future events affecting them may differ significantly from those expected. The most sensitive estimates affecting the financial statements were:

- Management's estimate of the depreciation expense is based on estimated lives. We evaluated the key factors and assumptions used to develop the estimate in determining that it is reasonable in relation to the financial statements taken as a whole.
- Management's estimate of the accrued compensated absences is based on current hourly rates and policies regarding payment of sick and vacation banks. We evaluated the key factors and assumptions used to develop the estimate in determining that it is reasonable in relation to the financial statements taken as a whole.
- Management's estimate of the Annual Required Contribution and liabilities actuarial for OPEB Obligations and net pension liability was based on various assumptions regarding life expectancies, inflation, premium increases, and investment rates. We evaluated the key factors and assumptions used to develop the estimate in determining that it is reasonable in relation to the financial statements taken as a whole.

The financial statement disclosures are neutral, consistent and clear.

Difficulties Encountered in Performing the Audit

We encountered no significant difficulties in dealing with management in performing and completing our audit.

Corrected and Uncorrected Misstatements

Professional standards require us to accumulate all known and likely misstatements identified during the audit, other than those that are clearly trivial, and communicate them to the appropriate level of management. Management has corrected all such misstatements. In addition, none of the misstatements detected as a result of audit procedures and corrected by management were material, either individually or in the aggregate, to the financial statements taken as a whole.

Disagreement with Management

For purposes of this letter, a disagreement with management is a financial accounting, reporting, or auditing matter, whether or not resolved to our satisfaction, that could be significant to the financial statements or the auditor's report. We are pleased to report that no such disagreements arose during the course of our audit.

Management Representations

We have requested certain representations from management that are included in the management representation letter dated May 13, 2021.

Management Consultations with Other Independent Accountants

In some cases, management may decide to consult with other accountants about auditing and accounting matters, similar to obtaining a "second opinion" on certain situations. If a consultation involves application of an accounting principle to the governmental unit's financial statements or a determination of the type of auditor's opinion that may be expressed on those statements, our professional standards require the consulting accountant to check with us to determine that the consultant has all the relevant facts. To our knowledge, there were no such consultations with other accountants.

Other Audit findings or Issues

We generally discuss a variety of matters, including the application of accounting principles and auditing standards, with management each year prior to retention as the governmental unit's auditors. However, these discussions occurred in the normal course of our professional relationship and our responses were not a condition to our retention.

Comments and Recommendations

Internal Control Procedures over Expenditures

In order to ensure proper reporting and control of expenditures the auditor has advised Sault Ste. Marie Bridge Authority to undergo an extensive review of all internal control policies. The polices and/or procedures will be reviewed, updated, and distributed to staff accordingly.

Status: In process.

Single Approach for Reporting Leases

The Governmental Accounting Standards Board (GASB) issued guidance that establishes a single approach to accounting for and reporting leases by state and local governments. The single approach is based on the principle that leases are financing of the right to use an underlying asset.

GASB Statement No. 87, *Leases*, provides guidance for lease contracts for nonfinancial assets – including vehicles heavy equipment, and buildings – but excludes nonexchange transactions, including donated assets, and leases of intangible assets.

Under the new Statement, a lessee government is required to recognize (1) a lease liability and (2) an intangible asset representing the lessee's right to use the leased asset. A lessor government is required to recognize (1) a lease receivable and (2) a deferred inflow of resources. A lessor will continue to report the leased asset in its financial statements.

A lease also will report the following in its financial statements:

- Amortization expense for using the lease asset (similar to depreciation) over the shorter of the term of the lease or the useful life of the underlying asset.
- Interest expense on the lease liability.
- Note disclosures about the lease, including a general description of the leasing arrangement, the amount of the lease assets recognized, and a schedule of future lease payments to be made.

Limited exceptions to the single-approach guidance are provided for:

- Short-term leases, defined as lasting a maximum of 12 months at inception, including any options to extend.
- Financial purchases.
- Certain regulated leases, such as between municipal airports and air carriers.

The full text of Statement 87 is available on the GASB website, www.gasb.org.

Status: The Bridge Authority will work towards implementation.

Statement No. 89, Accounting for Interest Cost Incurred Before the End of a Construction Period (Prior Year)

Effective for fiscal years beginning after December 15, 2020 (fiscal year 2021).

This Statement establishes accounting requirements for interest cost incurred before the end of a construction period.

Such interest cost includes all interest that was previously accounted for in accordance with the requirements of Statement No. 62, Codification of Accounting and Financial Reporting Guidance Contained in Pre-November 30, 1989 FASB and AICPA Pronouncements, which are superseded by this Statement. This Statement requires that interest cost incurred before the end of a construction period be recognized as an expense in the period in which the cost is incurred for financial statement prepared using the economic resources measurement focus.

Due to the number of specific factors to consider, management should assess the degree to which this standard may impact the Bridge Authority.

GASB Statement No. 95 – Postponement of the Effective Dates of Certain Authoritative Guidance

This new pronouncement was adopted in May 2020 and is effective immediately. This statement postpones the effective dates of the following pronouncements and implementation guides by one year:

- Statement No. 83, *Certain Assets Retirement Obligations*
- Statement No. 84, *Fiduciary Activities*
- Statement No. 88, *Certain Disclosures Related to Debt*
- Statement No. 89, *Accounting for Interest Cost Incurred before the End of a Construction Period*
- Statement No. 90, *Majority Equity Interests*
- Statement No. 91, *Conduit Debt Obligations*
- Statement No. 92, *Omnibus 2020*
- Statement No. 93, *Replacement of Interbank Offered Rates*
- Implementation Guide No. 2017-3, *Accounting and Financial Reporting for Postemployment Benefits Other Than Pensions (and Certain Issues Related to OPEB Plan Reporting)*
- Implementation Guide No. 2018-1, *Implementation Guidance Update – 2018*
- Implementation Guide No. 2019-1, *Implementation Guidance Update – 2019*
- Implementation Guide No. 2019-2, *Fiduciary Activities*

The effective dates of the following pronouncement and implementation guide are postponed by 18 months:

- Statement No. 87, *Leases*
- Implementation Guide No. 2019-3, *Leases*

GASB Statement No. 96 – Subscription based Information Technology Arrangements

In May 2020, GASB issued Statement No. 96, *Subscription based Information Technology Arrangements*. This Statement provides guidance on the accounting and financial reporting for subscription-based information technology arrangements (SBITAs) for government end users (governments). This Statement (1) defines a SBITA; (2) established that a SBITA results in a right-to-use subscription asset – an intangible asset – and a corresponding subscription liability; (3) provides the capitalization criteria for outlays other than subscription payments, including implementation costs of a SBITA; and (4) requires note disclosures regarding a SBITA. To the extent relevant, the standards for SBITAs are based on the standards established in Statement No. 87, *Leases*, as amended. The Bridge Authority is currently evaluating the impact this standard will have on the financial statements when adopted during the 2022-2023 fiscal year.

Other Matters

We applied certain limited procedures to the management's discussion and analysis and budgetary comparison schedules, which are required supplementary information (RSI) that supplements the basic financial statements. Our procedures consisted of inquires of management regarding the methods of preparing the information and comparing the information for consistency with management's responses to our inquires, the basic financial statements, and our knowledge we obtained during our audit of the basic financial statements. We did not audit the RSI and do not express an opinion or provide any assurance on the RSI.

We were not engaged to report on the unaudited supplemental information, which accompany the financial statements but are not RSI. We did not audit or perform other procedures on this other information and we do not express an opinion or provide any assurance on it.

Conclusion

We would like to express our appreciation, as well as that of our staff for the excellent cooperation we received while performing the audit. If we can be of any further assistance, please contact us.

This information is intended solely for the use of state and provincial regulatory agencies and management of the Sault Ste. Marie Bridge Authority and is not intended to be and should not be used by anyone other than these specified parties.



Anderson, Tackman & Company, PLC
Certified Public Accountants
Kincheloe, Michigan

May 13, 2021